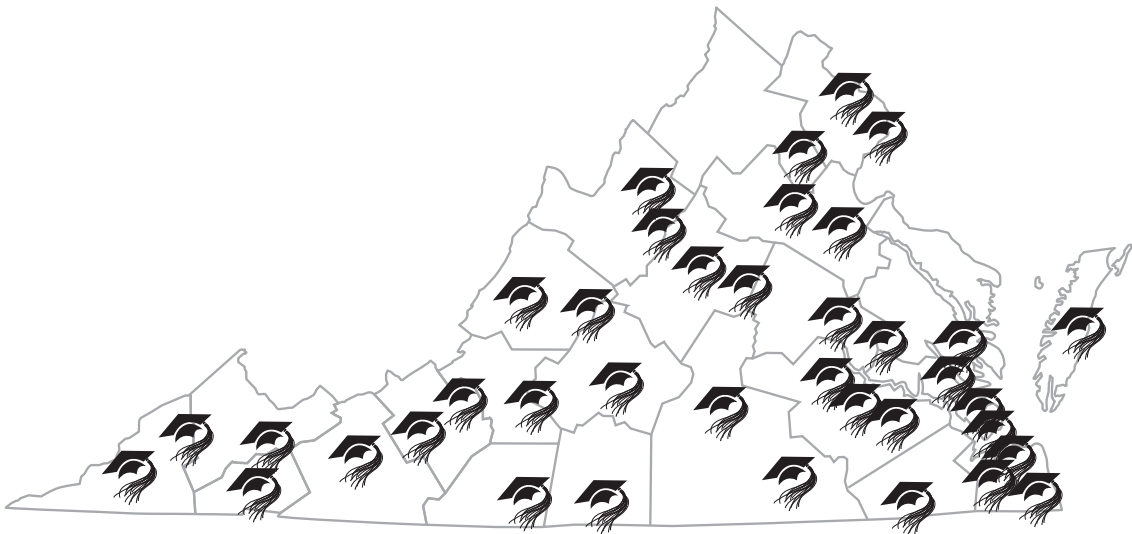


STUDY OF THE ECONOMIC IMPACT OF VIRGINIA PUBLIC HIGHER EDUCATION

FOR THE VIRGINIA BUSINESS HIGHER EDUCATION COUNCIL



TERANCE J. REPHANN, PH.D

in association with

John L. Knapp, Ph.D.,

William B. Shobe, Ph.D

SEPTEMBER 2009



WELDON COOPER
CENTER FOR PUBLIC SERVICE

University of Virginia

STUDY OF THE ECONOMIC IMPACT OF VIRGINIA PUBLIC HIGHER EDUCATION

FOR THE VIRGINIA BUSINESS HIGHER EDUCATION COUNCIL

TERANCE J. REPHANN, PH.D

in association with

John L. Knapp, Ph.D.,

William B. Shobe, Ph.D

**Center for Economic and Policy Studies
Weldon Cooper Center for Public Service
September 28, 2009**

Copyright © 2009 by the Rector and Visitors of the University of Virginia



**WELDON COOPER
CENTER FOR PUBLIC SERVICE**
University of Virginia

P.O. Box 400206
Charlottesville, VA 22904
(434) 982-5522 • FAX: (434) 982-5524 • TDD: (434) 982-HEAR
Website: www.coopercenter.org/

Richmond

700 E. Franklin Street, Suite 700
Richmond, VA 23219-2328
(804) 371-0202 • FAX: (804) 371-0234 • TDD: (804) 982-HEAR

Southwest

One College Avenue
Wise, VA 24293
(276) 328-0133 • FAX: (276) 328-0233 • TDD (540) 328-0191

Southside

1008 South Main Street
Danville, VA 24541-4088
(434) 791-5174 • (434) 791-5175 • FAX: (434) 791-5176

TABLE OF CONTENTS

| | |
|---|-----|
| List of Tables..... | iv |
| List of Figures..... | v |
| Foreward..... | vii |
| Executive Summary..... | 1 |
| Introduction..... | 5 |
| Section 1. Virginia’s Public Higher Education Sector..... | 7 |
| Section 2. Review of Methodological Issues..... | 19 |
| Higher Education Expenditures..... | 19 |
| Human Capital..... | 21 |
| Research and Development..... | 22 |
| Firm Growth..... | 24 |
| Tourism and Amenities..... | 25 |
| Section 3. Methodology and Data..... | 27 |
| REMI PI+ Model..... | 27 |
| Input Data..... | 28 |
| Section 4. Economic Footprint Analysis..... | 33 |
| Higher Education Simulation Scenarios..... | 33 |
| Scenario 1: Economic Footprint Analysis..... | 34 |
| Comparison of Scenarios 1,2, and 3..... | 38 |
| Conclusion..... | 40 |
| Section 5. Degree Initiative Analysis..... | 41 |
| Appendix A.1 Institutional Descriptions..... | 43 |
| Appendix A.2 Council on Virginia’s Future Regions..... | 49 |
| Appendix A.3 Description of Scenario Input Data..... | 51 |
| Appendix A.4 Description of Degree Initiative Input Data..... | 57 |
| Glossary of Terms..... | 59 |
| References..... | 61 |

LIST OF TABLES

| | | |
|-----------|--|----|
| Table 1.1 | Virginia Public Higher Education Institutions | 8 |
| Table 1.2 | Virginia Public Higher Education Institution Branch Campuses and Centers..... | 10 |
| Table 1.3 | Virginia Public Higher Education Operating and Non-operating Revenues (\$) by Source, FY 2007 | 15 |
| Table 1.4 | Student Residency by Institution Level and Degree Program, Percentage of Total, Fall 2008 | 15 |
| Table 1.5 | Virginia Public Higher Education Operating Expenses (\$) by Type, FY 2007..... | 16 |
| Table 3.1 | Degree to Which Features of Economic Impact Are Captured in This Study | 30 |
| Table 3.2 | REMI PI+ Model Input Data Sources..... | 32 |
| Table 3.3 | Virginia Public Higher Education Employment and Expenditures, FY 2007..... | 32 |
| Table 4.1 | Assumptions Behind Scenario Model Runs..... | 34 |
| Table 4.2 | Economic Footprint of Virginia Public Higher Education, (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars) | 35 |
| Table 4.3 | Breakdown of Economic Footprint by Function and Source (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars) | 36 |
| Table 4.4 | Virginia Public Higher Education GDP Economic Effect by Region, Net Present Value, Billions of 2007 Dollars | 38 |
| Table 4.5 | Economic Effects of Virginia Public Higher Education by Scenario, (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars)..... | 39 |
| Table 5.1 | Initiative Degree and Enrollment Assumptions | 41 |
| Table 5.2 | Economic Impact of Degree Initiative, Net Present Value, Billions of 2007 Dollars..... | 42 |
| Table A.1 | Comparison of Residency Retention Rate, Bachelor’s Degree Graduates | 53 |
| Table A.2 | Mean Earnings by Educational Attainment, Population 18 and Older | 54 |
| Table A.3 | Estimated Productivity Impact of Virginia Higher Education | 55 |
| Table A.4 | Data Supporting Degree Initiative in 2007 Dollars..... | 58 |

LIST OF FIGURES

| | | |
|------------|--|----|
| Figure 1.1 | Map of Virginia Public Higher Education Institutions by Principal Location..... | 9 |
| Figure 1.2 | Virginia Public Higher Education Enrollment, 1987-2008 | 11 |
| Figure 1.3 | Enrollment by Credit Course Load, 2008..... | 12 |
| Figure 1.4 | Enrollment Distribution by Race and Gender, 2008..... | 12 |
| Figure 1.5 | Enrollment Distribution by Age, 2008..... | 13 |
| Figure 1.6 | Virginia Public Higher Education Revenue by Source, FY 2007..... | 14 |
| Figure 1.7 | Virginia Public Higher Education Expenses, FY 2007..... | 14 |
| Figure 1.8 | Virginia Degrees by Level and Institutional Control, 2006-2007 | 16 |
| Figure 1.9 | Virginia Degrees by Field and Institutional Control, 2006-2007 | 17 |
| Figure 3.1 | Simplified Economic Structure of the Key Interactions in Regional Economies Based on the REMI PI+ Model..... | 28 |
| Figure 3.2 | Virginia Public Higher Education Inputs and Outputs | 29 |
| Figure 4.1 | Cumulative Present Value of Economic Footprint on Virginia GDP, By Year..... | 35 |
| Figure 4.2 | Source of GDP Economic Footprint..... | 37 |
| Figure 4.3 | Source of Expenditure-related GDP Economic Footprint | 37 |
| Figure 4.4 | Council on Virginia’s Future Regions | 38 |
| Figure 4.5 | Regional Source of Economic Footprint of Virginia Public Institutions of Higher Education, GDP | 38 |
| Figure 5.1 | Cumulative Present Value of Degree Initiative Economic Impact By Year, Gross Domestic Product, Personal Income, and Output..... | 42 |

FOREWORD

This study examines the effect of the public higher education sector on Virginia's economy. The study uses data from both public and private data sources, as well as information gathered from impact studies conducted by Virginia public higher education institutions. Economic effects are measured using a regional economic impact model, Regional Economic Models, Inc. Policy Insight Plus (REMI PI+), that has been calibrated for the state's economy.

This report is the first of two parts of work commissioned by the Virginia Business Higher Education Council (VBHEC). This document restricts its focus to the economic effects as seen through the prism of the REMI PI+ economic impact model. The second report, due in October, looks at a broader range of economic and social benefits that result from educational investment, including the private return to individuals, enhancements to life circumstances such as improved health, community benefits such as reduced crime, and economic benefits that stem from industrial attraction, entrepreneurial activity and innovation.

The authors would like to thank various individuals for assistance in providing information that was useful in completing this study. VBHEC President, Donald Finley, helped to define the scope of the study. Chris Lloyd, Senior Vice President, McGuireWoods Consulting, LLC and VBHEC consultant, forwarded information that was pertinent to the study, helped to

arrange input from stakeholders, and coordinated the release of the study. The authors gained additional background from meetings with staff from the State Council of Higher Education for Virginia, including Deputy Director Thomas Daley, Policy Research and Data Warehousing Director Tod Massa, Academic Affairs and Planning Director Joseph Defilipo, Higher Education Restructuring Director James Alessio and Communications and Government Relations Director Kirsten Nelson. Associate Vice Chancellor for Institutional Effectiveness for the Virginia Community College System, Susan Wood, also provided information on community colleges. Dawn Peebles, Financial Reporting Officer at Longwood University, provided an orientation on the IPEDS financial reporting system. David Boling, Associate Comptroller for Financial Analysis at the University of Virginia, provided valuable insights about how to measure capital outlays. Dominic Puleo, Chief Financial Officer for the Virginia Commonwealth University Health System, and Eric Stucko, Chief Financial Officer of the University of Virginia Health Services Foundation, provided financial data on the respective health systems that were not available from public sources. Student research assistants Jason Shapiro and Pei Du provided project assistance. Cooper Center employees Steve Kulp and Dave Borszich assisted with document preparation. Any errors or omissions are the responsibility of the authors.

Terance J. Rephann
John L. Knapp
William B. Shobe

Charlottesville, Virginia
September 2009

EXECUTIVE SUMMARY

From beginnings that can be traced to the College of William and Mary and the University of Virginia, the Virginia public higher education system has played a key role in preparing the commonwealth's workforce and developing future leaders. Over the years, this role has expanded enormously. There are now a total of 39 public higher education institutions in the state, including 15 four-year institutions, one junior college, and 23 community colleges. They graduate 74 percent of all state degree recipients, including 74 percent of associate and bachelor's degree recipients and 77 percent of master's and doctorate degree earners, and slightly over half of first-professional degree awardees. In recent years, system enrollment has grown rapidly, adding 40 percent more students since 1987 and outpacing state population growth of 31 percent during the same period. Moreover, the sector has become more deeply enmeshed in knowledge, economy, and community building in many different dimensions, including research and development, stimulation of entrepreneurship, dissemination of new techniques and processes from extension and outreach, improvement to quality of life, and attraction of firms and tourists.

This study examines the effect of the public higher education sector on Virginia's economy. The study has two components. It provides a full accounting of the current flow of economic activity in Virginia that can be directly tied to the expenditures and educational activities of publicly supported institutions of higher education. It also presents a "what if" analysis of the additional economic impact that would result from an initiative to increase the number of undergraduate and graduate degrees awarded by Virginia public institutions from current levels.

Economic effects are measured using a regional economic impact model, Regional Economic Models, Inc. Policy Insight Plus (REMI PI+), that was calibrated for the state's economy. The model uses data from both public and private data sources, as well as information gathered from impact studies conducted by selected Virginia public higher education institutions. Outputs of the REMI PI+ model include

calculation of the amount of Virginia gross domestic product, personal income, industrial output, employment, and state revenues attributable to public higher education.

Following the terminology used by other economic impact studies, the term "economic footprint" is used to denote all measurable economic activity that results from activities related to public higher education. No attempt is made to separate out those activities that would not have occurred in the absence of public higher education. In this study, the economic activity can be traced to expenditures (termed the "expenditure effect") made as the "knowledge factory" increases the skills of students. Economic activity can also be attributed to improved workforce human capital (termed the "human capital effect"). The term "human capital" refers here to the productivity and earnings potential that results from a student's acquisition of skills and knowledge.

The major findings of the study are as follows:

- Expenditures associated with Virginia public higher education are conservatively estimated to be \$9.462 billion in FY2007. This total includes higher education institution and component foundation expenditures on payroll (\$4.221 billion), goods and services (\$1.835 billion), and capital (\$1.146 billion). Expenditures of students made on Virginia goods and services are estimated at \$2.198 billion. Visitor expenditures contribute an additional \$62 million.
- The economic activity related to Virginia public higher education stems from the expenditures made by the institutions, foundations, students, and student visitors as well as human capital improvements measured by increased productivity and earnings of graduates who enter and are retained in the state workforce. Measured in terms of net present value (NPV), which discounts future dollar streams, the total economic footprint attributable to one year of higher education operations is \$23.976 billion in Virginia gross domestic product expressed in terms of 2007 dollars. Public higher education operations account for 144,550 total Virginia jobs.

- State public higher education operations each year generate \$2.507 billion in long-term state revenue. Every dollar spent on public higher education by the state is associated with an additional \$1.39 in state revenue and an increment of \$13.31 of Virginia gross domestic product.
- Seventy-one percent of Virginia's public higher education economic effect (\$17.023 billion in gross domestic product) can be attributed to improvements to human capital. The remaining portion, \$6.953 billion, is due to expenditures. When the expenditure effect is disaggregated, over 60 percent of its economic effect can be traced to higher education payroll and other outlays. Another 21 percent can be attributed to student expenditures, including expenditures on higher education auxiliary services such as dining services, residential halls, and bookstores. Fifteen percent is accounted for by health service foundation payments and the remainder, 3 percent and 1 percent, respectively, to capital and visitor expenditures.
- Virginia GDP in 2007 was \$384.132 billion. Therefore, the expenditure effect of \$6.953 billion accounts for 1.8 percent of GDP. The expenditure related employment effect is 144,550 or 2.9% of total Virginia employment in 2007 of 4,936,137. The total effect would be equivalent to 6.2 percent of Virginia GDP.
- The medical centers at Virginia Commonwealth University and the University of Virginia are significant state economic assets. Together they account for 27,311 jobs, \$1.436 billion in GDP, and \$190 million in state revenues.
- An estimated 24.6 percent of Virginia public higher education institutions' revenue is calculated to be derived from out-of-state sources such as federal grants and contracts, out-of-state tuition, and private gifts. The expenditure of these out-of-state funds plus the expenditures of out-of-state students and visitors on local goods and services results in an economic impact of \$1.575 billion and 34,833 Virginia jobs for 2007.
- Research expenditures by higher education are responsible for nearly 13,000 jobs, \$588 million in GDP, and \$72 million in state revenues. An estimated two-thirds of

higher education research funds are derived from out-of-state sources, primarily the federal government, and correspondingly two-thirds of the economic footprint resulting from research expenditures can be traced to these sources.

- Out-of-state students stimulate the Virginia economy through the payment of tuition revenues, expenditures on state goods and services, and the tourism expenditures of student visitors. This spending results in approximately 17,200 jobs, \$776 million in GDP, and \$139 million in state revenues.
- The economic footprint (which includes expenditure and human capital effects) can be broken down into regions. The Central Region, containing Richmond and Charlottesville, accounts for 33 percent of the total economic footprint. Hampton Roads and the West Central Region, containing Blacksburg, Dublin, Radford, Lynchburg, and Roanoke, account for 18 percent each. The Northern Region accounts for 16 percent. The Eastern region, which encompasses the Eastern Shore, the Northern Neck and part of the Middle Peninsula, makes the smallest contribution as the result of having only two relatively small public higher education institutions, Eastern Shore Community College and Rappahannock Community College, within its boundaries. The employment effects of higher education related expenditures are estimated as follows: Central Region 67,475; Hampton Roads Region 22,241; West Central Region 21,074; Northern Region 17,462; Valley Region 10,221; Southside Region 3,285; Southwest Region 2,399; and Eastern Region 393.
- The incremental economic impact of increasing graduate production by 70,675 graduates over the baseline 2010 level of 57,600 graduates for the 2011-2020 period would result in a net present value gross domestic product impact of \$18 billion. The effect on state revenues in net present value terms would be \$1.9 billion in 2007 dollars.

These economic model results show that there are substantial positive short-term and long-term economic impacts at both regional and statewide levels for investments made in public higher education. Moreover, significant additional economic impact could be

realized by expanding public higher education capacity to produce more graduates.

These results do not capture the myriad other ways in which higher education affects economic activity by, for example, creating new technological innovations and business spinoffs, improving the entrepreneurial

abilities and productivity of firms by changing business planning and industrial processes, and augmenting the state's amenity resources. Nor do they measure or incorporate other beneficial aspects of higher education such as improved health, lower reliance on social services and welfare, and decreased likelihood of committing crimes and burdening the criminal justice system.

INTRODUCTION

The purpose of the study is to evaluate the statewide economic impact of publicly supported higher education in Virginia. Although the value of public higher education cannot be reduced entirely to dollar figures, public institutions compete for funds that can be used in alternative ways. Therefore, demonstrating the economic contribution of public institutions and the return to investment of state funds provides a framework for economic accountability. The definition of public includes those institutions governed by boards whose members are appointed by the governor and that receive regular public financial support. They include 15 public four-year institutions, 1 junior college, and 23 community colleges described in Appendix A.1.¹ Although many in-state students at Virginia private colleges receive assistance through the Tuition Assistance Grant (TAG) program, the economic effects of these public contributions will not be considered for the purposes of this study. Furthermore, the impact of Virginia's private colleges are not measured; but their contributions to the state economy are substantial and could be estimated using the same methodology adopted in this study.

The study has two components. It provides a full accounting of the current flow of economic activity in Virginia that can be directly tied to the expenditures and activities of publicly supported institutions of higher education. It also presents a "what if" analysis

1. The study does not examine the economic effects of the Eastern Virginia Medical School (EVMS) located in the Hampton Roads region because the Governor did not appoint a majority of its board during the period of time that this study examines.

of the additional economic impact that would result from an initiative to increase the number of undergraduate and graduate degrees awarded by Virginia public institutions. In undertaking this work, the study uses Regional Economic Models, Inc. Policy Insight Plus (REMI PI+) regional economic modeling software. Direct spending by the institutions, spending by students and visitors, and the flow of new degree recipients into the workforce are used to compute direct, indirect and induced contributions to economic activity. Outputs of the REMI model include calculation of the amount of Virginia gross domestic product, personal income, industrial output, employment and state tax revenues.

The study is divided into five sections. The first section examines the history and important characteristics of Virginia's public higher education sector. These features include location, enrollment patterns, financial characteristics and differences between two-year and four-year institutions. The second section describes modeling and methodological issues related to estimating economic impacts of public higher education. The third section presents important features of the REMI PI+ regional economic impact model, describes model data assembly and introduces modeling scenarios used in estimating state economic footprint and impact. The fourth section presents the results of the economic footprint and impact analysis. The fifth section provides an analysis of the initiative to increase the number of degrees awarded by Virginia institutions by 70,000 in a decade.

SECTION 1

VIRGINIA'S PUBLIC HIGHER EDUCATION SECTOR

American public higher education can trace its beginnings to the Commonwealth of Virginia. The College of William and Mary, founded in 1693 under Royal Charter, is the second oldest college in the nation. From the beginning, it depended on public funds raised through tobacco taxes and export duties (Brubacher and Rudy 1997).¹ College of William and Mary alumnus and Board of Visitor member Thomas Jefferson established the University of Virginia. Jefferson's goal was to establish a publicly supported secular "academical village." The University of Virginia was one of the nation's first state universities.² It introduced distinctive programs in the arts and sciences and was the first to offer graduate and professional education. Moreover, it was intended to be both publicly supported and secular.

From these roots many other green shoots grew. Old Dominion University, Christopher Newport University, and Virginia Commonwealth University have historical connections to the College of William and Mary. In 1960, the College of William and Mary established the two-year Richard Bland College. George Mason University, the University of Mary Washington, and Patrick Henry Community College once served as branch campuses of the University of Virginia. In 1954, the University of Virginia founded Clinch Valley College, renamed The University of Virginia's College at Wise in 1999.

Virginia's other public higher education institutions have other origins. The Virginia Military Institute is the nation's first state-supported military college. Virginia Polytechnic Institute and State University, popularly known as Virginia Tech, and Virginia State University are post-bellum land grant institutions that owe their existence to the federal Morrill Acts. James Madison University, Radford University,

Longwood University and the University of Mary Washington began as state-funded teacher training schools called normal schools because their task was to establish teaching standards or *norms*. They became co-educational only in recent decades. A formal system of state-supported two-year community colleges was not established until 1966 in tandem with the national spurt of community college growth. However, two schools, Danville Community College and New River Community College, had already been created by their respective local communities and were integrated into the emerging system.

Today's public higher education sector has enormous geographical and even international reach.³ There are a total of 39 public higher education institutions in the state, including 15 four-year institutions, one junior college (Richard Bland College), and 23 community colleges (see **Table 1.1** and **Figure 1.1**). Thus, most Virginia residents are within commuting distance of either a college/university main campus or one of approximately 50 branch campuses and centers (see **Table 1.2**). For instance, Virginia Tech operates five branch campuses that offer graduate and professional programs, in Falls Church (Northern Center), Roanoke (Roanoke Center), Abingdon (Southwest Center), Richmond (Richmond Center) and Virginia Beach (Hampton Roads Center). Undergraduate and graduate study opportunities are also available at other state-funded facilities. For instance, the New College Institute in Martinsville brings together several public higher education partners to make degree programs more accessible to residents of the Martinsville region. The Virginia Community College System's 23 service regions (see Figure 1.1) cover the state. The main campus hubs are supplemented by 40 branch campuses and centers. In addition, community colleges offer dual enrollment at local high schools that bring college coursework to high school juniors and seniors. Contract training offers education and training to individual workplaces around the state. Finally,

1. The College of William and Mary became a fully publicly supported institution in 1906 by act of the General Assembly [Virginia Historical Society, On This Day: Legislative Moments in Virginia History <http://www.vahistorical.org/onthisday/3506.htm>, Accessed August 3, 2009]
2. Brubacher and Rudy (1997) argue that it is "America's first real state university."

3. For example, Virginia Commonwealth University operates a branch campus in Qatar (VCUQatar) that offers programs in graphic, interior and fashion design.

Table 1.1. Virginia Public Higher Education Institutions

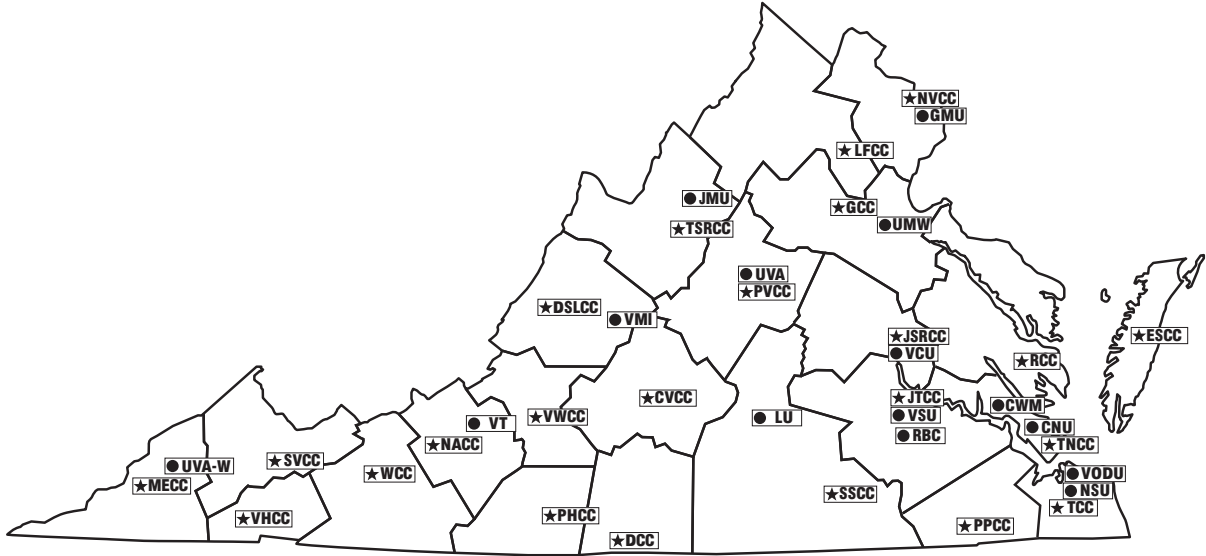
| Institution | Main Campus Location | Fall 2008 Headcount ^a | Carnegie Classification ^b |
|---|-------------------------|-------------------------------------|---|
| Four-year | | | |
| Christopher Newport University | Newport News | 4,763 | Baccalaureate Colleges--Liberal Arts |
| College of William and Mary | Williamsburg | 7,892 | Doctoral/Research Universities--Intensive |
| George Mason University | Fairfax County | 30,714 | Doctoral/Research Universities--Intensive |
| James Madison University | Harrisonburg | 18,454 | Master's Colleges and Universities I |
| Longwood University | Farmville | 4,727 | Master's Colleges and Universities I |
| Norfolk State University | Norfolk | 6,325 | Master's Colleges and Universities I |
| Old Dominion University | Norfolk | 23,086 | Doctoral/Research Universities--Extensive |
| Radford University | Radford | 9,157 | Master's Colleges and Universities I |
| University of Virginia's College at Wise | Wise | 1,964 | Baccalaureate Colleges--Liberal Arts |
| University of Mary Washington | Fredericksburg | 5,084 | Master's Colleges and Universities II |
| University of Virginia | Charlottesville | 24,541 | Doctoral/Research Universities--Extensive |
| Virginia Commonwealth University | Richmond City | 32,284 | Doctoral/Research Universities--Extensive |
| Virginia Military Institute | Lexington | 1,428 | Baccalaureate Colleges--Liberal Arts |
| Virginia Polytechnic Institute and State University | Blacksburg | 30,739 | Doctoral/Research Universities--Extensive |
| Virginia State University | Petersburg | 5,042 | Master's Colleges and Universities I |
| Two-year | | | |
| Blue Ridge Community College | Weyers Cave | 4,466 | Associate's Colleges |
| Central Virginia Community College | Lynchburg | 5,412 | Associate's Colleges |
| Dabney S. Lancaster Community College | Clifton Forge | 1,272 | Associate's Colleges |
| Danville Community College | Danville | 4,026 | Associate's Colleges |
| Eastern Shore Community College | Melfa | 939 | Associate's Colleges |
| Germanna Community College | Locust Grove | 6,515 | Associate's Colleges |
| J. Sargeant Reynolds Community College | Richmond City | 13,074 | Associate's Colleges |
| John Tyler Community College | Chester | 8,776 | Associate's Colleges |
| Lord Fairfax Community College | Middletown | 5,867 | Associate's Colleges |
| Mountain Empire Community College | Big Stone Gap | 3,075 | Associate's Colleges |
| New River Community College | Dublin | 4,889 | Associate's Colleges |
| Northern Virginia Community College | Annandale | 42,663 | Associate's Colleges |
| Patrick Henry Community College | Martinsville | 3,109 | Associate's Colleges |
| Paul D. Camp Community College | Franklin City | 1,628 | Associate's Colleges |
| Piedmont Virginia Community College | Charlottesville | 4,874 | Associate's Colleges |
| Rappahannock Community College | Glenns | 3,307 | Associate's Colleges |
| Richard Bland College | Petersburg | 1,634 | Associate's Colleges |
| Southside Virginia Community College | Alberta | 5,606 | Associate's Colleges |
| Southwest Virginia Community College | Richlands | 3,984 | Associate's Colleges |
| Thomas Nelson Community College | Hampton | 10,557 | Associate's Colleges |
| Tidewater Community College | Norfolk | 26,898 | Associate's Colleges |
| Virginia Highlands Community College | Abingdon | 2,650 | Associate's Colleges |
| Virginia Western Community College | Roanoke City | 8,532 | Associate's Colleges |
| Wytheville Community College | Wytheville | 3,363 | Associate's Colleges |

Source: U.S. Department of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx> and State Council of Higher Education for Virginia, Basic enrollment report by institution, <http://research.schev.edu/enrollment/e2-report.asp>

a. Includes both undergraduate and graduate enrollment.

b. 2000 Carnegie Classification by the Carnegie Foundation based on institution's degree-granting activities. <http://www.carnegiefoundation.org/classification/>

Figure 1.1 Map of Virginia Public Higher Education Institutions by Principal Location



Key to abbreviations:

● Four-year Public Institutions

| | |
|-------|---|
| CNU | Christopher Newport University |
| CWM | College of William and Mary |
| GMU | George Mason University |
| JMU | James Madison University |
| LU | Longwood University |
| NSU | Norfolk State University |
| ODU | Old Dominion University |
| RU | Radford University |
| UMW | University of Mary Washington |
| UVA | University of Virginia |
| UVA-W | The University of Virginia's College at Wise |
| VCU | Virginia Commonwealth University |
| VMI | Virginia Military Institute |
| VSU | Virginia State University |
| VT | Virginia Polytechnic Institute and State University |

● Two-year Public Institutions

| | |
|-----|-----------------------|
| RBC | Richard Bland College |
|-----|-----------------------|

★ Virginia Community College System

| | |
|-------|---------------------------------------|
| BRCC | Blue Ridge Community College |
| CVCC | Central Virginia Community College |
| DSLCC | Dabney S. Lancaster Community College |

Virginia Community College System (continued)

| | |
|-------|--|
| DCC | Danville Community College |
| ESCC | Eastern Shore Community College |
| GCC | Germanna Community College |
| JSRCC | J. Sargeant Reynolds Community College |
| JTCC | John Tyler Community College |
| LFCC | Lord Fairfax Community College |
| MECC | Mountain Empire Community College |
| NRCC | New River Community College |
| NVCC | Northern Virginia Community College |
| PHCC | Patrick Henry Community College |
| PDCCC | Paul D. Camp Community College |
| PVCC | Piedmont Virginia Community College |
| RCC | Rappahannock Community College |
| SSVCC | Southside Virginia Community College |
| SWVCC | Southwest Virginia Community College |
| TNCC | Thomas Nelson Community College |
| TCC | Tidewater Community College |
| VHCC | Virginia Highlands Community College |
| VWCC | Virginia Western Community College |
| WCC | Wytheville Community College |

Table 1.2. Virginia Public Higher Education Institution Branch Campuses and Centers

| Institution | Branch Campus or Center | Location | |
|--|--|--|-----------------|
| Four-year | | | |
| George Mason University | Arlington Campus | Arlington | |
| | Prince William Campus | Manassas | |
| | Mason in Loudoun | Sterling | |
| | Norfolk State University | Virginia Beach Higher Education Center | Virginia Beach |
| | University of Mary Washington | College of Graduate and Professional Studies | Stafford County |
| | Virginia Tech | Hampton Roads Center | Virginia Beach |
| | | Northern Virginia Center | Falls Church |
| | | Richmond Center | Richmond City |
| Roanoke Center | | Roanoke City | |
| | Southwest Virginia Center | Abingdon | |
| Two-year | | | |
| Blue Ridge Community College | Augusta Center at Augusta Medical Center | Fishersville | |
| | Harrisonburg Center | Harrisonburg | |
| Central Virginia Community College | Altavista Center | Altavista | |
| | Appomattox Center | Appomattox | |
| | Bedford Center | Bedford | |
| Dabney S. Lancaster Community College | Brookneal Center | Brookneal | |
| | Greenfield Center | Daleville | |
| Danville Community College | Rockbridge Regional Center | Buena Vista | |
| | Regional Center for Advanced Technology and Training | Danville | |
| Germanna Community College | Fredericksburg | Fredericksburg | |
| | Daniel Technology Center | Culpeper | |
| J. Sargeant Reynolds Community College | Parham Road Campus | Richmond City | |
| | Western Campus | Richmond City | |
| John Tyler Community College | Midlothian Campus | Midlothian | |
| Lord Fairfax Community College | Fauquier Campus | Warrenton | |
| | Luray-Page County Center | Luray | |
| Northern Virginia Community College | Alexandria Campus | Alexandria | |
| | Loudoun Campus | Sterling | |
| | Manassas Campus | Manassas | |
| | Medical Education Center | Springfield | |
| | Woodbridge Campus | Woodbridge | |
| | Arlington Center | Arlington | |
| | Reston Center | Reston | |
| | Extended Learning Institute | Springfield | |
| | Main PHCC Campus | Martinsville | |
| | Franklin County | Rocky Mount | |
| Patrick Henry Community College | The PHCC Site at the Patrick County Community Bldg. | Stuart | |
| | Hobbs Suffolk Campus | Suffolk | |
| Paul D. Camp Community College | PDCCC at Smithfield | Smithfield | |
| | Warsaw Campus | Warsaw | |
| Rappahannock Community College | Blackstone | Blackstone | |
| Southside Virginia Community College | Chase City | Chase City | |
| | Cumberland | Cumberland | |
| | Emporia | Emporia | |
| | Keysville | Keysville | |
| | South Boston | South Boston | |
| | South Hill | South Hill | |
| | Thomas Nelson Community College | Historic Triangle | Williamsburg |
| Tidewater Community College | Chesapeake Campus | Chesapeake | |
| | Portsmouth Campus | Portsmouth | |
| | Virginia Beach Campus | Virginia Beach | |

distance learning programs bring learning to individual homes.

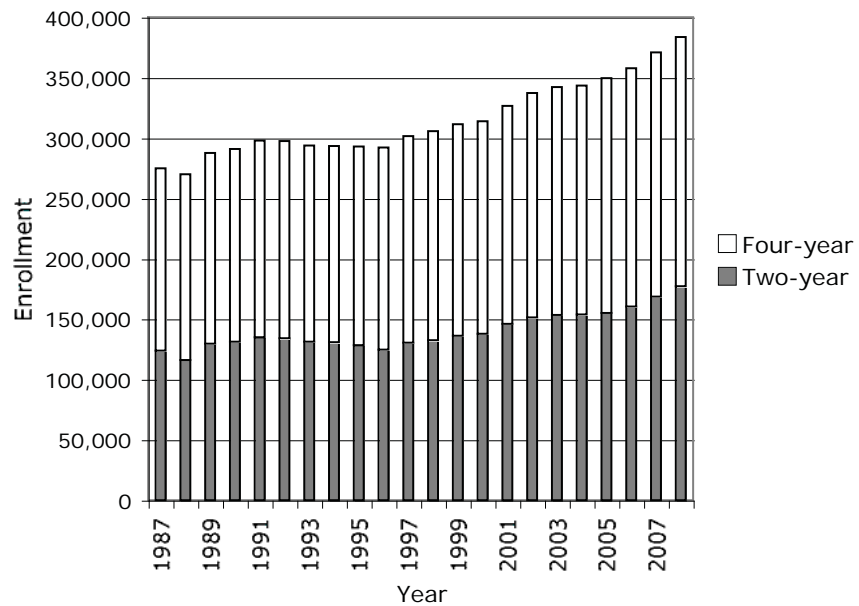
Public higher education's scope has also grown over time. While colonial era higher education was considered the preserve of a white, male elite, barriers to full participation have gradually dissolved. In addition, colleges and universities have diversified their curricula and missions to encompass education, research, public service, and economic development. Colonial era college curricula emphasized theology and classic subjects. But, following the Revolutionary War, enlightenment influences spurred a more secular and scientific orientation (Brubacher and Rudy 1997). The establishment of land grant institutions through the federal Morrill Land-grant Acts provided more impetus to the shift to vocational technological education and also introduced a public service element in the form of "extension services" in response to the need for dissemination of practical information about university innovations. During the late 1880s and early

20th century, higher education institutions transitioned from being primarily centers of learning to modern research universities (Goldin and Katz 1999). Following World War II, university research and development activities expanded through federal research patronage, as did public enrollments spurred by the G.I. Bill. With the passage of the Bayh-Dole Act (also known as the University and Small Business Patent Procedures Act) in the early 1980s, there has been a further bolstering of the role of colleges and universities in regional economic development through commercializing university research, encouraging business spinoffs and entrepreneurship, promoting partnerships with private industry and engaging local communities through economic leadership and planning (Drucker and Goldstein

2007; Goldstein and Renault 2004). Modern public colleges and universities simultaneously wear many hats, and their success is measured in different ways.

Virginia public higher education enrollment has grown in tandem with geographical expansion and addition of services. During the last twenty-two years, Virginia's public higher education institution enrollment has grown rapidly, adding 40 percent more students since

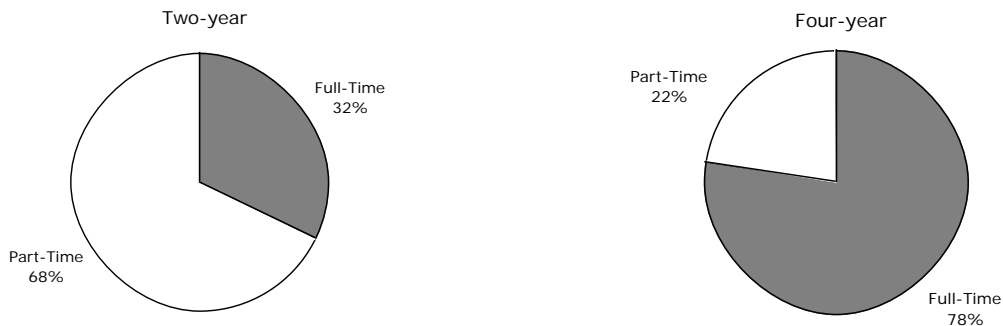
Figure 1.2 Virginia Public Higher Education Enrollment, 1987-2008



Source: State Council of Higher Education for Virginia, Basic enrollment report by institution, http://research.schev.edu/enrollment/e2_report.asp

1987 (see **Figure 1.2**). This rate of growth exceeds state population growth of 31 percent during the same period as a greater share of the population enrolls in postsecondary education. The growth has been slightly faster at two-year colleges (43 percent) compared to four-year colleges (37 percent), but 74 percent of two-year college growth has occurred since 2000 whereas four-year growth has been more even over the period. In part, this growth pattern reflects greater community college enrollment responsiveness to business cycles, including the current economic recession as a consequence of their more affordable tuition and the greater demand for displaced workers to retool themselves. The faster growth also reflects community colleges' role as gateway institutions with open door admission

Figure 1.3 Enrollment by Credit Course Load, 2008



Source: State Council of Higher Education for Virginia, Basic enrollment report by institution, http://research.schev.edu/enrollment/e2_report.asp

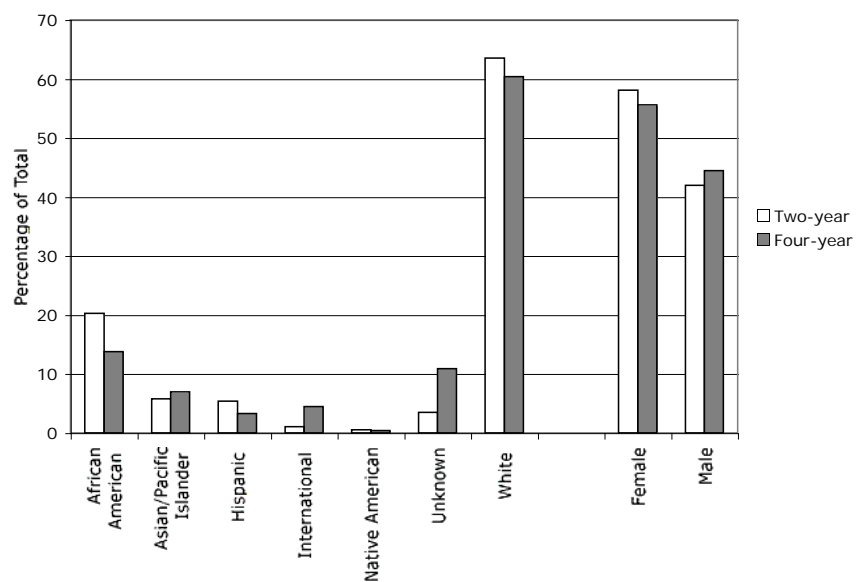
policies, more affordable tuition and geographically accessible locations, which are attractive to first-generation students, as well as non-traditional college students such as displaced workers, homemakers and working adults.

school age students through the dual enrollment Early College Scholars program (6 percent of their total enrollment versus less than one percent for four-year institutions). Older adult students are also more highly represented in their ranks (37 percent of total enrollment is 25 years of age or older compared to 28 percent for four-year colleges).

Two-year and four-year institutions differ in important respects, with two-year schools serving a much more diverse population of students. Two-year students are much more likely to be part-time (see **Figure 1.3**), minority, female (see **Figure 1.4**), and outside the traditional college age bracket (see **Figure 1.5**).

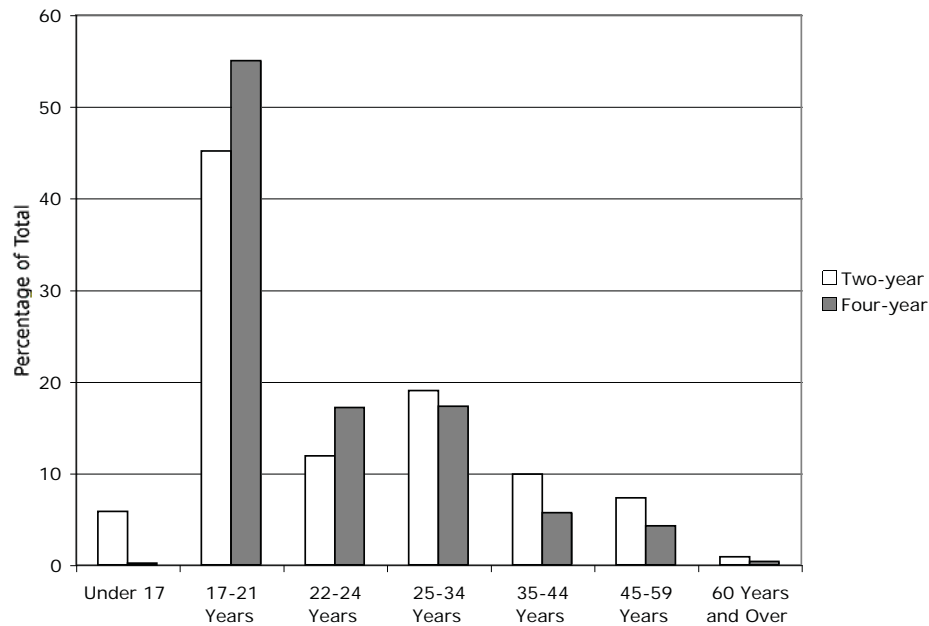
Figure 1.4 Enrollment Distribution by Race and Gender, 2008

Over two-thirds of two-year college students are part-time compared to less than a fourth for four-year students, with two-year students much more likely to balance school, workplace, and family demands. African American and Hispanic students make up nearly 26 percent of enrollment in two-year schools compared to 17 percent in four-year schools. Two-year colleges also serve a relatively large proportion of high



Source: State Council of Higher Education for Virginia, Basic enrollment report by institution, http://research.schev.edu/enrollment/e2_report.asp

Figure 1.5 Enrollment Distribution by Age, 2008



Source: State Council of Higher Education for Virginia, Basic enrollment report by institution, http://research.schev.edu/enrollment/e2_report.asp

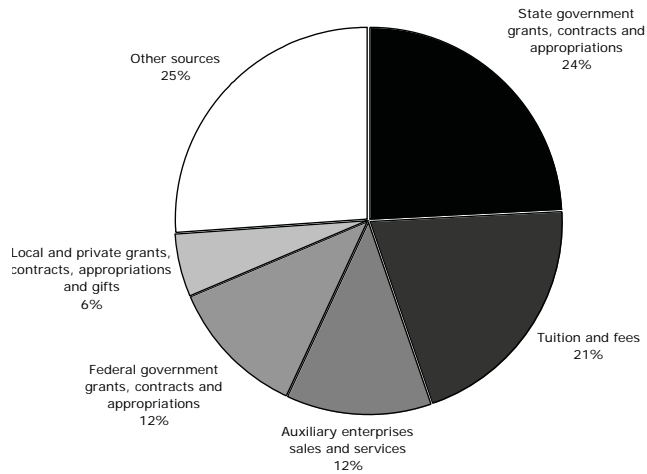
Public higher education derives about one fourth of its revenue from state government (see **Figure 1.6**) and spends about 29 percent on instruction, 12 percent on auxiliary services, and 11 percent on research (see **Figure 1.7**). Here too there are significant differences in the revenue and expenditure patterns of two-year and four-year colleges. Approximately half of community college revenues come from the state compared to less than one quarter for four-year institutions (see **Table 1.3**). Four-year colleges, on the other hand, depend proportionately more on out-of-state revenues. They serve a much higher proportion of non-resident students (see **Table 1.4**) and consequently draw a proportionately higher percentage of tuition revenues from out-of-state sources. Because four-year colleges have many students who reside on campus, the colleges earn more from auxiliary services such as student housing and cafeteria services.

The varied expense patterns reflect differences in educational missions and scale. Forty-six percent of two-year institution expenses are incurred for instruction compared to 27 percent at four-year institutions (see **Table 1.5**). In contrast, 15.1 percent of four-year expenses are incurred for hospital services (reflecting

UVA and VCU medical center expenses) and 12.4 percent for research compared to zero on each category for two-year colleges. Also, four-year college spending is much higher on a student full-time-equivalent (FTE) basis because of the wider array of services offered, higher faculty and staff salaries, and the expenses of specialized programs that require costlier research labs, clinical spaces and equipment.

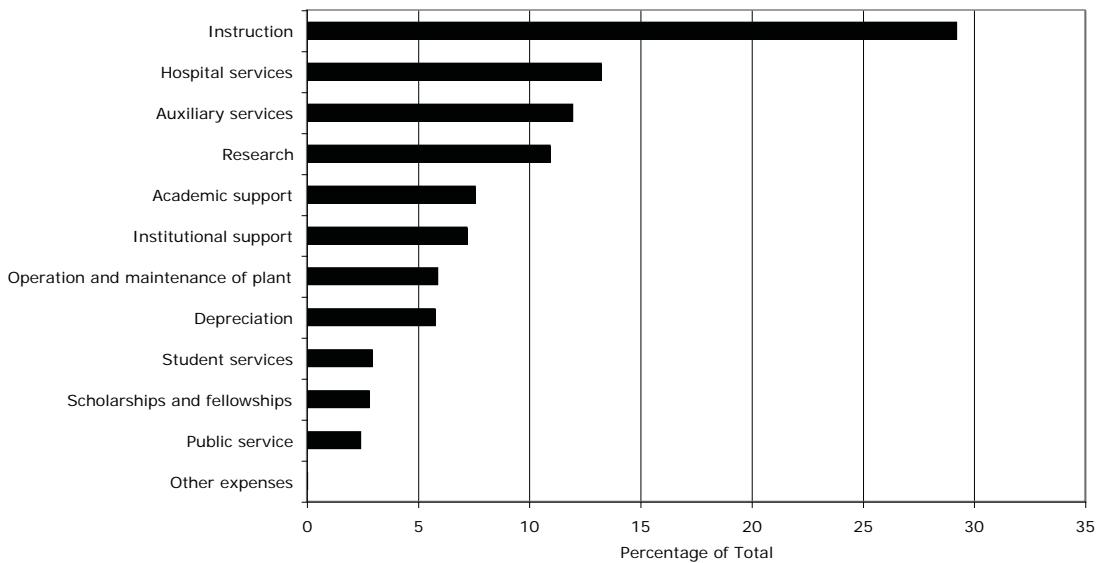
Today, both two-year and four-year schools in the Virginia public higher education system play a key role in educating the future workforce. Public institutions graduate 74 percent of all degree recipients (see **Figure 1.8**), including 74 percent of associate and bachelor's degree recipients, 77 percent of master's and doctorate degree earners, but only slightly over half of first-professional degree awardees. In addition, public institutions confer 96 percent of architecture and construction trades degree program awards (see **Figure 1.9**). They are also responsible for over 80 percent of degrees in engineering and technologies and in natural sciences and mathematics, a pool of talent that helps to maintain state scientific competitiveness.

Figure 1.6 Virginia Public Higher Education Revenue by Source, FY 2007



Source: U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

Figure 1.7 Virginia Public Higher Education Expenses, FY 2007



Source: U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

Table 1.3 Virginia Public Higher Education Operating and Non-operating Revenues (\$) by Source, FY 2007

| Revenue Source | Four-year | Two-year | Total |
|---|----------------------------|-------------|----------------------------|
| Tuition and fees (in-state and out-of-state students) | 1,240,115,649 | 214,418,620 | 1,454,534,269 |
| Federal government grants, contracts and appropriations | 709,789,197 | 103,617,113 | 813,406,310 |
| State government grants, contracts and appropriations | 1,334,415,602 ^a | 369,711,381 | 1,704,126,983 |
| Local and private grants, contracts, appropriations and gifts | 376,344,714 | 13,352,691 | 389,697,405 |
| Auxiliary enterprises sales and services | 854,119,948 | 13,614,142 | 867,734,090 |
| Other sources | 1,808,806,864 | 28,268,645 | 1,837,075,509 |
| Total revenue | 6,323,591,974 | 742,982,592 | 7,066,574,566 ^b |
| Estimated out-of-state revenue ^c | | | |
| Amount | 1,599,022,514 | 136,307,668 | 1,735,330,182 |
| Percent of total revenue | 25.3% | 18.4% | 24.6% |

Source: U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

- a George Mason University reported a \$46.8 million capital appropriation as a state non-operating grant (correspondence with Robert Bussjaeger, Director of Financial Reporting and Tax Accounting, September 4, 2009). This amount was subtracted from the IPEDS total.
- b Operating and non-operating revenues will not equal operating expenses described in Table 1.4 because some non-operating revenues are not used and cannot be used to fund current expenses. For instance, UVA's endowment appreciated by 25 percent in FY07 due to favorable market conditions that year resulting in over \$700 million in investment income. These funds are dedicated to certain uses in perpetuity and cannot be assigned elsewhere.
- c Revenue from out-of-state sources includes federal operating grants and contracts, federal appropriations, federal non-operating grants and the out-of-state derived portion of tuition and fees and other residual categories (e.g., private gifts and contracts, auxiliary enterprises) imputed on the basis of out-of-state enrollment.

Table 1.4 Student Residency by Institution Level and Degree Program, Percentage of Total, Fall 2008

| Institution Level | In-state | Out-of-state |
|-------------------|----------|--------------|
| Two-year | 94.5 | 5.5 |
| Four-year | | |
| Undergraduate | 80.7 | 19.3 |
| Graduate | 71.9 | 28.1 |
| Professional | 59.7 | 40.3 |

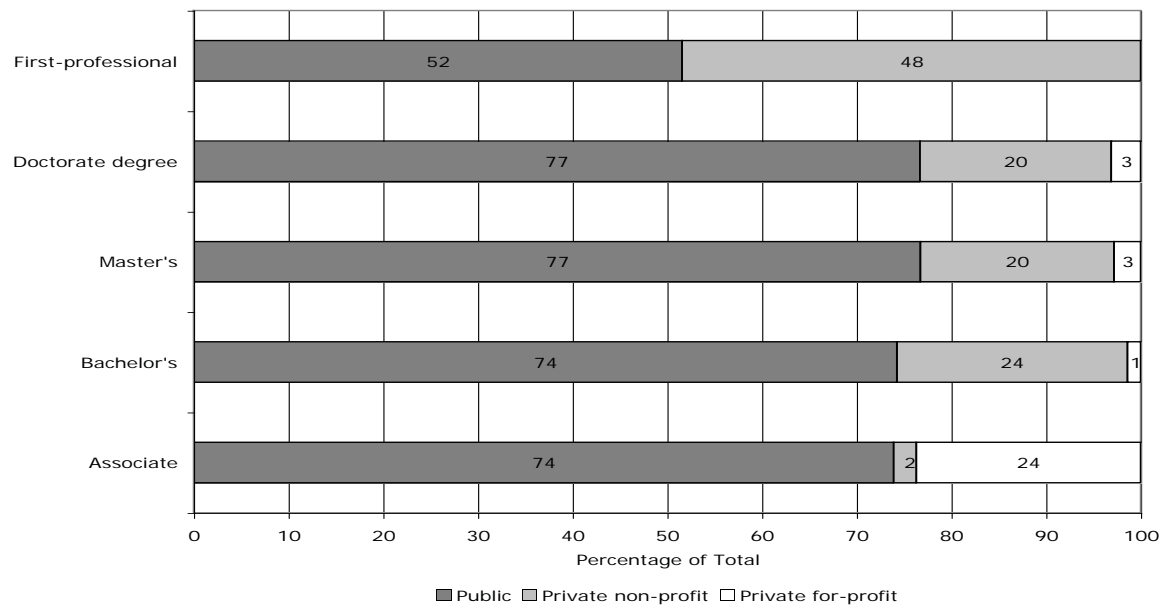
Source: State Council of Higher Education for Virginia, Basic enrollment report by institution, http://research.schev.edu/enrollment/e2_report.asp

Table 1.5 Virginia Public Higher Education Operating Expenses (\$) by Type, FY 2007

| Type of Expense | Four-year | Two-year | Total |
|------------------------------------|----------------------|--------------------|----------------------|
| Instruction | 1,472,154,687 | 344,793,331 | 1,816,948,018 |
| Research | 679,753,819 | 0 | 679,753,819 |
| Public service | 145,852,440 | 4,659,871 | 150,512,311 |
| Academic support | 399,368,643 | 71,621,757 | 470,990,400 |
| Student services | 127,565,548 | 55,844,520 | 183,410,068 |
| Institutional support | 335,170,489 | 112,902,511 | 448,073,000 |
| Operation and maintenance of plant | 292,619,557 | 72,983,037 | 365,602,594 |
| Depreciation | 333,780,383 | 24,796,019 | 358,576,402 |
| Scholarships and fellowships | 121,163,411 | 53,793,522 | 174,956,933 |
| Auxiliary services | 732,206,760 | 11,319,761 | 743,526,521 |
| Hospital services | 823,179,025 | 0 | 823,179,025 |
| Other expenses | 1,385,708 | 261,503 | 1,647,211 |
| Total | 5,464,200,470 | 752,975,832 | 6,217,176,302 |

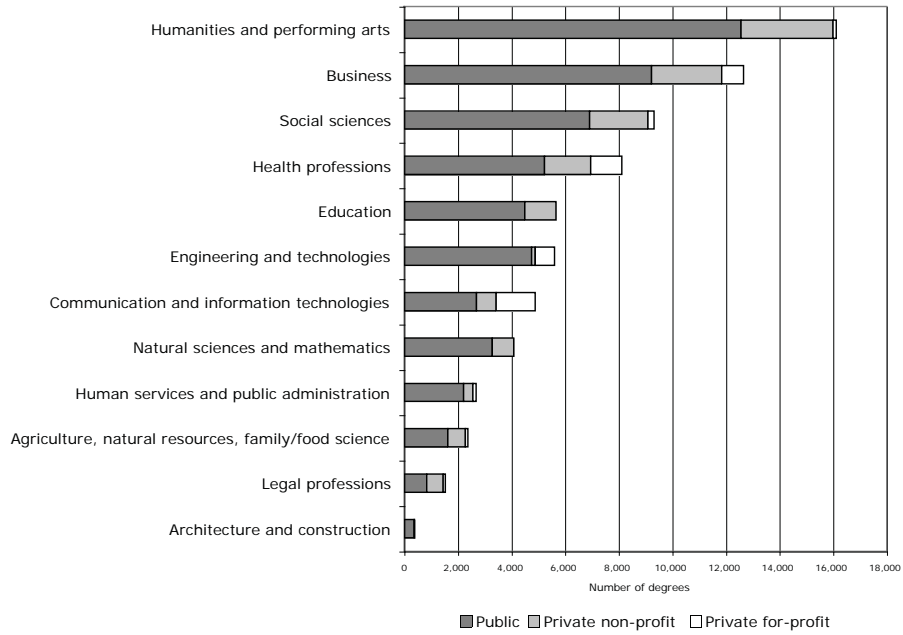
U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

Figure 1.8 Virginia Degrees by Level and Institutional Control, 2006-2007



Source: U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

Figure 1.9 Virginia Degrees by Field and Institutional Control, 2006-2007



Source: U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS). <http://nces.ed.gov/ipeds/datacenter/login.aspx>

SECTION 2

REVIEW OF METHODOLOGICAL ISSUES

Higher education institutions can affect a state, regional, or local economy through a variety of different channels. Among these paths are the expenditures of the institutions and their students, improvements to human capital, knowledge creation through research, knowledge dissemination from extension and outreach, stimulation of entrepreneurship, influences on industry location decisions, improvements to quality of life, expenditures of visitors and tourists, and the provision of regional leadership on economic development matters (Bartik and Erickcek 2007; Goldstein and Renault 2004). However, traditional economic impact analysis has focused on only the most easily quantifiable features, such as expenditures on educational inputs (Felsenstein 1996).

Higher Education Expenditures

Although the expenditures associated with higher education are relatively straightforward to identify in theory (e.g., higher education employee payrolls, higher education outlays on goods and services and student expenditures), assigning these expenditures in a way that the net regional impacts of educational institutions can be gauged is complex. There are several reasons for this difficulty.

First, there are obvious differences in the degree to which models adequately represent the features of a regional economy. Giesecke and Madden (2006) identify several categories of economic impact methods with a continuum running from simplistic economic base analysis, to input-output techniques and to computer general equilibrium (CGE) models. These models differ in the degree to which they capture inter-industry relationships and the complex role of markets in regional economies. Economic base models relate export base expenditures to changes in overall economic activity due to a single multiplier effect. Input-output models trace expenditures backwards through the industrial supply chain to identify the additional business volume that results from aggregated industry “multiplier effects.” CGE models attempt to capture the effects of expenditure changes by allowing product

and factor (e.g., labor, capital) markets to adjust. For example, the injection of new expenditures not only increases area output, it raises wage levels and induces in-migration and in-commuting of workers, raises local housing prices, and increases demand for public services. These adjustments may have additional effects on local output, both positive and negative.

Second, in efforts to ensure that the flows from all higher education activities are captured, there is a considerable hazard of double counting (Siegfried et al. 2007). This problem arises because of the aggregate manner in which financial accounts are often presented, and the inability of the researcher to identify the exact geographical origin of expenditures. For instance, typically, impact models will account for the effects of university payrolls spent in the regional economy. However, if some of this spending occurs at higher education institutions themselves, the impact will already be accounted for in institutional expenditures to create the goods and services being sold. Employees may purchase higher education services and products ranging from auxiliary services such as cafeteria and bookstore items to tickets to university sporting events. Another example is the expenditures of students who work part-time in local eateries and other establishments. The expenditures of students are typically represented in higher education impact studies by independently surveying the students about their local purchases. However, if these expenditures are drawn from regional earnings, the earnings and induced spending may already be reflected in economic impact results.

Third, the funds used for expenditures on public higher education have alternative uses. If public higher education institutions ceased to exist, the funds would be used elsewhere in the economy, perhaps on other consumer goods, capital goods, government services, or private educational goods and services. The displacement that occurs as a result of the reallocation of funds from alternative uses must be measured if the net contribution (what is customarily referred to as “economic impact”) of the educational institution to the regional

economy is to be gauged.¹ Alternatively, if in-state private higher education options were not available, the funds spent on public higher education might be redirected to spending outside the state, including public or private higher education available in other states.

The existence of in-state public educational opportunities stems the leakage of this spending elsewhere. This “import substitution” function of higher education can be re-interpreted as a net gain to the regional economy in much the same way that expenditures originating from outside the state in the form of out-of-state student tuition and expenditures or federal grants and or “export expenditures” represent an injection of funds into the regional economy.

In economic impact analysis, accurate measurement boils down to isolating these three forces that shape “impact”: displacement, import substitution, and export. Three approaches to dealing with this issue have been adopted. First, many studies adopt the conservative approach of estimating only the portion of expenditures that can be attributed to external (export or out-of-state) sources. The popularity of this method can be attributed to the endorsement of the American Council on Higher Education of a study done by Caffrey and Isaacs (1971) that laid out a template for assembling the primary and secondary data to estimate economic impacts (Blackwell et al 2002). Second, many have utilized the non-committal approach of “economic footprint” measurement in which all higher education expenditures are captured regardless of source to show the effect of higher education without attributing causal impact. Third, some studies have attempted to estimate the magnitude of import substitution by asking students what they would do if higher education options no longer existed.² For instance, a

1. These displacements may be positive or negative depending on the magnitude of leakages outside of the local economy associated with the alternative expenditure and disincentive effects of taxation.
2. The import substitution can also be based on conjecture or the results of previous studies. For example, Norfolk State University impact study (Brod 2004) assumes half of those from within the region would go elsewhere without the institution and three quarters of those from outside of the region would attend elsewhere. Bluestone (1993) uses survey data and guestimates to arrive at the conclusion that 57 percent of entering students would not attend college at all at the University of Massachusetts, Boston if a public higher education option did not exist in Massachusetts.

system-wide survey of North Carolina public higher education students found that 33 percent of in-state students and 63 percent of out-of-state students would have gone outside of North Carolina if the University of North Carolina system were not available.³

While this approach might generate reasonable answers when the question concerns the options a student might consider if a single institution were closed, it would be hasty generalization to expect the same degree of accuracy for a question involving the closure of an entire public educational system. Students typically apply for admission to different colleges and might be aware of “second best” choices in the hypothetical situation that their first choice is denied, but it is not likely that they have seriously considered the ramifications that removing an entire system of state-supported higher education institutions would have on the availability and costs of education elsewhere. Furthermore, the capacity of private institutions in Virginia could not be immediately increased.⁴ Bartik and Ericcek (2007) cast considerable doubt over the possibility of performing these types of thought experiments or properly accommodating them in regional models designed for marginal analysis.

Clearly, the import substitution possibilities of higher education will differ based on student attributes, such as socioeconomic status, parental educational background, career and life goals, peers, and distance from alternative educational institutions (Chapman 1981). For instance, Kodrzycki (2001) finds that out-migrating students are much more likely to come from upper middle class families and families whose parents are college educated. Frenette (2008) shows that distance to educational institution is a significant deterrent to matriculation, particularly for members of household drawn from lower socioeconomic levels.

Likewise varied institutional missions, selectivity, and program mixes suggest that some institutions will be responsible for more import substitution than others.

- 3 The study does not address what share of students would have opted to go to in-state community colleges and private colleges versus not going to college at all.
- 4 In the short run, private for-profit and non-profit colleges within the state could not cope with the influx. Non-profit colleges could accommodate with adjustments an estimated 11,000 students (State Council of Higher Education for Virginia 2005).

Large institutions and those with more highly specialized programs draw their students from a wider radius and closing them would induce substantial out-migration. On the other hand, community colleges primarily draw students from their service area that for reasons of financial and geographical access would likely not have gone to school without the existence of the college. Many residents are induced to attend community college because of its much lower costs, closer proximity, and greater ease in combining course work with employment and home obligations. In between the two are regional colleges and universities that draw relatively large proportions of students from their immediate regions.

Human Capital

Bluestone (1993) and Berger and Black (1993) marked a break from the conventional expenditure-only approach to recognize the role of higher education outputs, especially human capital. However, measuring the economic impacts of these outputs is fraught with even greater difficulties than higher education expenditures (Felsenstein 1996). While degrees granted is a useful broad measure of educational output these figures must be converted into economically meaningful numbers.

The first obstacle to making the conversion arises from determining the impact of human capital stocks on economic outcomes.⁵ Earnings and productivity gains that accrue to individuals and firms from additional human capital investment are not readily observable. Fortunately, census data on earnings and educational achievement and productivity and workforce quality is available to make reasonable imputations. For example, earnings differentials by educational achievement level based on national averages provide one gauge of the value-added of a degree. The potential downside of using these differentials is that confounding individual, family and community characteristics account for parts of the difference. For instance, if differences in the innate abilities of individuals help to explain some portion of educational achievement, one should

5. There are also problems with using years of education as a human capital measure. First, there is tremendous heterogeneity in the value-added by years of education, academic discipline and quality of degrees from different institutions. Second, human capital, like physical capital, depreciates over time if not accompanied by lifelong learning.

assign that portion of the earnings differential to ability rather than education. Some researchers argue that this 'ability bias' is important with recent estimates from twin studies suggesting that the bias ranges from 6-12 percent of the earnings differential, while others argue that there are equal and offsetting errors and biases such as measurement error that render national averages usable (McMahon 2009).

The second obstacle stems from assigning human capital stocks to regions. This problem results from the fact that human capital is mobile. Graduates migrate and individuals with higher levels of education are even more prone to migrate because their more specialized skills command a larger geographical market. Therefore, states do not necessarily reap the full rewards in terms of resident educational attainment by increasing the production of college graduates.⁶ The ability of states to retain graduates depends on two factors. First, the propensity to migrate is influenced in part by an individual's regional attachments or alternatively stated, the psychic costs of moving. These regional attachments, represented by whether the graduate was born in the region, attended high school there, or resided there before matriculating, have been found to be statistically significant determinants of graduate retention (Gottlieb and Joseph 2006; Tornatzky et al. 2002; Kodrzycki 2001). Strong regional labor markets are also important in retaining graduates (Kodrzycki 2001).

The economics literature provides disparate estimates of the net effects of increased college graduation flows on state stocks of human capital. At one end of the divide, Bound et al. (2004) found that the effect of a state producing a flow of 1,000 new college graduates would increase the net number of state residents with college education by only 300 after 15 years. The net stock addition is lower than the flow of graduates because of the attrition of resident graduates who seek employment elsewhere and discouragement of would-be in-migrants which results from the drop in relative wages induced by the initial increases in graduate occupational supply. At the other end, Trostel (2007a) estimates that there is a nearly one-to-one relationship

6. Brown and Heaney (1997) argue that because completing a degree increases the probability of migration, the loss of earnings and productivity of migrants who would have remained had they not received an education should be deducted from any human capital impact analysis.

between graduate flows and long-term human capital stock additions because a more educated labor force attracts employers.

Retention rates computed from college/university tracer studies and longitudinal survey data provide a basis for comparison, but they merely track specific graduating cohorts over time and do not attempt to capture the equilibrium effects of increased supplies of educated labor on regional stocks of human capital. A survey of state higher education conducted by the National Association of State Universities and Land Grant Colleges (NASULGC 2001) indicates that the average responding institution reported that 67 percent of graduates reside in the state for “a significant period of time” after graduation. Unfortunately, individual institutions define the time-period differently. Kodrzycki (2001), using National Longitudinal Survey of Youth (NLSY) data finds that migration of college graduates is most pronounced within the first five years of graduation. Approximately 15 percent of college graduates move to a different state a year after graduating; this increases to 30 percent by the fifth year and levels off at 39 percent in the tenth year.⁷ Perry (2001) computes that 81 percent of resident graduates still lived in-state four years later versus 17 percent of non-resident graduates using data from the Baccalaureate and Beyond Longitudinal Study (B&BLS). Statistics from Adelman (2004) using the National Education Longitudinal Study (NELS: 88/2000) show that 61.9 percent of both resident and non-resident graduates were living in the same state in which they obtained the bachelor’s degree on average 3.5 years later.

A third obstacle to converting increases in human capital stock into an economic impact measure is the existence of economic spillover effects. For instance, increases in regional workforce higher education attainment have been found to be associated with productivity increases that raise the wages of high-school dropouts and high school graduates (Moretti 2004a, 2004b).

7. Bartik (2009) estimates that the percentage of college graduates that live in the state of their birth during their working ages is 49 to 59 percent using U.S. Census 2000 Public Use Microdata Sample (PUMS) data. Moreover, he corroborates that the propensity to stay stabilizes around the age of 30 for college graduates.

Not all of the economic effects of human capital investment can be expressed in terms of increased graduate earnings and productivity. For example, higher education has been found to be associated with a greater likelihood of starting a small business, a higher rate of business survival, and greater small business success (Dobbs and Hamilton 2007; Storey 1994; Bates 1990). Some studies of higher education have attempted to capture the effects of the increased economic activity and employment due to alumni entrepreneurship through graduate surveys. For example, a study of the Penn State University system (Tripp Umbach 2004) found that more than 15,000 alumni-owned businesses employed more than 425,000 residents, although it was not clear from the report how many of the firms or jobs were created after and as a result of the graduate’s education. College education attainment is also associated with lower public expenditures on certain public services such as subsidized medical care, the criminal justice system, and welfare (McMahon 2009; Trostel 2007b). These expenditures have obvious fiscal and economic consequences.

Research and Development

Research is another key part of the higher education mission that received much more attention in the economic development literature in recent years because of success stories surrounding the Massachusetts Institute of Technology (MIT) nurturing of technology startups in the Route 128 region and Stanford University’s role in the rise of Silicon Valley. *New Growth Theory* (Romer 1990), which assigns great importance to research and development in economic growth, has provided the theoretical underpinnings. However, some scholars question the empirical evidence supporting the role of R&D as a major driver of regional growth, especially when compared to higher education expenditures and human capital. Bartik and Ericcek (2007) note that studies of university research and development economic effects are not easily generalized because results are extremely sensitive to the innovation measure, time period and regions used by the study. Lester (2005) points out that university research and development activities account for only a small share of U.S. R&D output activity. Private corporations are overwhelmingly the most active patenters, but just 2 percent of patents are issued to universities. Moreover,

only about 2-3 percent of startups are located near universities. Finally, university technology licensure revenue, although growing, is relatively small and equates to just 4 percent of university research and development expenditures.

Typical direct outputs of higher education research and development activities include research papers, patents, revenues from licensed technologies, number and type of industry-university cooperative research centers and business startups resulting from university research. But, there is some disagreement over the economic value derived from each of the various types of research outputs. For instance, an output like a refereed journal in the sciences confers legitimacy on the author but does not necessarily translate into an immediate commercial benefit to the author, sponsoring higher education institution, or readers. Patents may provide a better proxy for innovation value but they too may have pitfalls. Not all innovations will be patented. Furthermore, quantity does not translate into quality; the mere issuance of a patent does not mean that the patent is innovative or economically useful. For that reason, many researchers have turned to patent citations as a measure of innovation value (Trajtenberg 1990). When patents are cited, the patent applicant and/or examiner provides independent corroboration of the innovation contribution of the patent. Patents cited with greater frequency therefore generally have more innovation value.

Licensure revenues from patented higher education technologies provide one readily available measure of economic value. These revenues, in turn, are re-spent on university technology patenting and licensure services, royalties to faculty inventors and payments to the colleges and universities to support research activities and facilities. These payments then generate multiplier effects like other university related expenditures. But, this measure generates only a small part of the regional economic impact that can be attributed to such activities (Pressman et al. 1995). To the extent that licensure activity results in local startups or generates additional employment in resident firms, these additions should be counted as university related impacts.

For the nation, startups based on university-licensed technology generate a significant amount of economic

activity. The Association of University Technology Managers (AUTM) estimated that nationwide such spinoffs were responsible for \$42 billion in economic activity and 367,407 jobs in FY 2002 (Lynch and Aydin 2004). Yet a relatively small number of universities such as the Massachusetts Institute of Technology (MIT) and Stanford account for the most successful startups. Still, the results of other state university studies suggest modest impacts that cannot be ignored. For instance, the University of Florida generated 61 companies that created 921 direct jobs with a total impact (including indirect effects) of 1,925 in employment (Harrington 2006).

These figures underestimate the job creation attributable to university innovation. First, not all jobs created with licensed technologies are used by new startups. Pre-existing companies form the bulk of the client base. However, most of the documented jobs appear to be associated with such startups. For example, Pressman et al (1995) find that 70 percent of the jobs created by MIT licensed technologies were in start-up companies, but these startups accounted for only 35 percent of the total number of licenses. Second, many faculty businesses may rely on unlicensed technologies or sell consultancy expertise. MIT faculty and graduates are said to have created approximately 4,000 firms by 1997 since the school was established, but only 200 of these were startups (Lester 2005). An economic impact study for George Mason University suggests that the income accruing to such outside activities may be significant for universities. For that school, full-time faculty earned supplemental income amounting to 24 percent of their university income (Fowler and Fuller 2005). However, it is unclear how much of the income can be attributed to business and consulting activity connected to university research.

The clustering of research and development activities found at large research universities may help to create a “regional innovative milieu” that catalyzes innovation spillovers and influences firm location decisions. Two factors appear to be important in influencing firm location behavior: the potential for sharing in “tacit” or unpublished knowledge generated by university researchers (Audretsch and Stephan 1996) and the availability of a pool of graduate students that can be trained and recruited for temporary or permanent

employment. Some of these relationships may be formalized in Industry-University Cooperative Research Centers (IUCRCs) where faculty expertise, graduate students, and facilities are shared with firms. IUCRCs, including ones funded by the National Science Foundation and the U.S. Department of Commerce, have been found to result in some benefits to participating firms such as additional patenting activity, lower likelihood of company failure, and improved products or processes (Campbell, et al. 2009; Feller, Ailes, and Roessner 2002; Adams, Chiang, and Starkey 2001).

Firm Growth

Higher education institutions may affect regional firm growth both directly and indirectly. Institutions interact directly with firms and entrepreneurs by providing specific business planning, technical and real estate services. For example, colleges sponsor entrepreneurial development services by partnering with Small Business Development Centers. Services provided by the centers have been shown to increase firm capacity in many instances (Chrisman 1985).

In addition, institutions support industrial extension and technical assistance centers such as Virginia's Philpott Manufacturing Extension Partnership, which provides business process and industrial engineering services to small and medium sized firms. Such programs can lead firms to adopt specific technologies and industrial processes earlier than they would have otherwise and to be more receptive to new technology investment (Shapira and Rephann 1996).

Finally, colleges and universities sometimes lease land and provide business support services in the form of university research parks (also called science and technology parks) and business incubators in an effort to cluster firms to promote synergistic growth. Luger and Goldstein (1991) indicate that university research parks have had mixed success in generating business tenants and that some of the parks that survive are converted to more general business parks that accept all kinds of tenants, many of which would likely have located in the region anyway. However, the type of institution that sponsors the park and its relationship with the park are predictive of success. Link and Link (2003) reinforces the importance of these connections,

suggesting that restrictive tenant criteria limiting occupants to technology firms or firms that collaborate with faculty and graduate students grow at a faster pace in terms of the number of firms and employment.

Higher education institutions also affect firm growth indirectly by increasing the regional supply of skilled labor. The importance of an educated workforce in attracting and retaining businesses is well established (Blair and Premus 1987). Among high tech firms it is generally listed as the most important factor, with other attributes associated with higher education such as quality of life and technology infrastructure also ranking high (Varga 1998; Haug and Ness 1993).

University R&D activities can also attract firms. However, evidence suggests that the attractive force varies significantly by industry sector, geographic location, and entrepreneurial dynamics of the region. Varga argues that industrial activities involving significant research and development, prototype manufacturing, and customized production are best poised to take advantage of university proximity while batch production using established technology will find low-cost production locations elsewhere. This hypothesis is consistent with some major research findings, including Jaffe's (1989) research relating university R&D to innovation in the pharmaceuticals, medical technology, electronics optics and nuclear technology sectors, and Bania, Eberts and Fogarty's (1993) finding that university research stimulates firm startups in electrical and electronic equipment. Varga's work suggests that city size or agglomeration economies play an important role in the ability of a region to capitalize on university research. The same university research expenditures have much greater impact on innovation output in metropolitan areas with at least one million residents than elsewhere. There are other "X factors" that determine a region's technological "absorptive capacity," according to Feldman (1994) and Mayer (2007). They point to cases where top-tier research universities in large cities, such as Johns Hopkins University in Baltimore, have failed to stimulate regional technology employment. They argue that a region must also host an "innovative milieu" or an "innovation infrastructure." Alternatively stated, they emphasize the need for an entrepreneurial culture that is able

to digest research and development outputs. Smilor et al. (2007) suggest that university and regional leadership can be an important mechanism for fostering such an environment.

Tourism and Amenities

Regional economies can benefit both directly and indirectly from the presence of higher education institutions through tourism and amenity creation. Universities attract visitors because of students and faculty, conference activities, student recruitment activities, alumni events, special events arranged around sports, cultural and entertainment programs, and the availability of medical services. The array of university sponsored activities provided, the more diverse private goods and services available because of the existence of a large transient population that is more attuned to certain amenities, and creativity spurred by a more experimental culture may all help foster an ambience or regional milieu that attracts additional visitors and population in-migration.

Amenities are known to be important determinants of regional migration flows. Amenities such as climate

and natural landscape (e.g., lakes, mountains) are usually counted (Graves 1980; McGranahan 1999). But more recent speculation surrounds aspects of the built environment such as historical buildings, bike paths, and parks and consumption opportunities like restaurants, bookstores, art galleries and museums for highly educated migrants. Florida (2002) assigns special significance to colleges and universities in creating the kinds of amenities that attract members of the so-called creative class, workers in knowledge and design industries that in turn act as a magnet for dynamic high technology firms. Wojan, Lambert and McGranahan (2007) provide empirical evidence that larger college enrollments are associated with greater concentrations of “bohemians,” artists and designers that form the core of the creative class. They also find that a higher proportion of bohemians, in turn, is associated with greater regional employment growth. Shapiro (2006) finds that, while 60 percent of the effect of higher rates of educational attainment is explained by improved productivity, the residual 40 percent is caused by improvement in the quality of life, which he attributes to the greater availability of consumer services such as restaurants and bars.

SECTION 3 METHODOLOGY AND DATA

REMI PI+ Model

The Regional Economic Models, Inc. Policy Insight Plus (REMI PI+) model is a dynamic, multi-sector regional economic simulation model that can be used to forecast economic activity and measure the impact of public policy changes on economic activity, population characteristics, and government fiscal variables. The model, which is categorized as an integrated regional econometric input-output model, offers advantages over conventional stand-alone econometric or input-output models (Rey 2000). Regional economic forecasts and simulations are generated by regional equations that are calibrated for the specific region. The national macroeconomic forecast built into the model can be altered by the user. The model used in this analysis includes 70 industry sectors and was customized for the state of Virginia.

Professor George Treyz of the University of Massachusetts at Amherst developed the REMI model in the late 1970s and early 1980s. The model was distributed as a software product in the early 1980s and has been continuously enhanced with new model features reflecting theoretical developments in economics, new data sources, and new software interfaces based on changes in computer software standards. REMI PI+ and earlier versions of the software have been used in thousands of national and regional economic studies, including several studies of the higher education sector (Felsenstein 1996 for Northwestern University; Lugar et al. 2001 for the University of North Carolina System; ICF Consulting 2003 for the University of California System; Harrington et al. 2003 for public postsecondary centers and institutes in Florida; Washington Research Council 2004 for a hypothetical expansion in public higher education in the state of Washington; McMillen 2005 for the University of Connecticut; Bartik and Erickcek 2007 for a hypothetical expansion in public higher education in the Grand Rapids and Kalamazoo metro areas).

The model offers several key advantages over static input-output models such as IMPLAN and RIMS II,¹

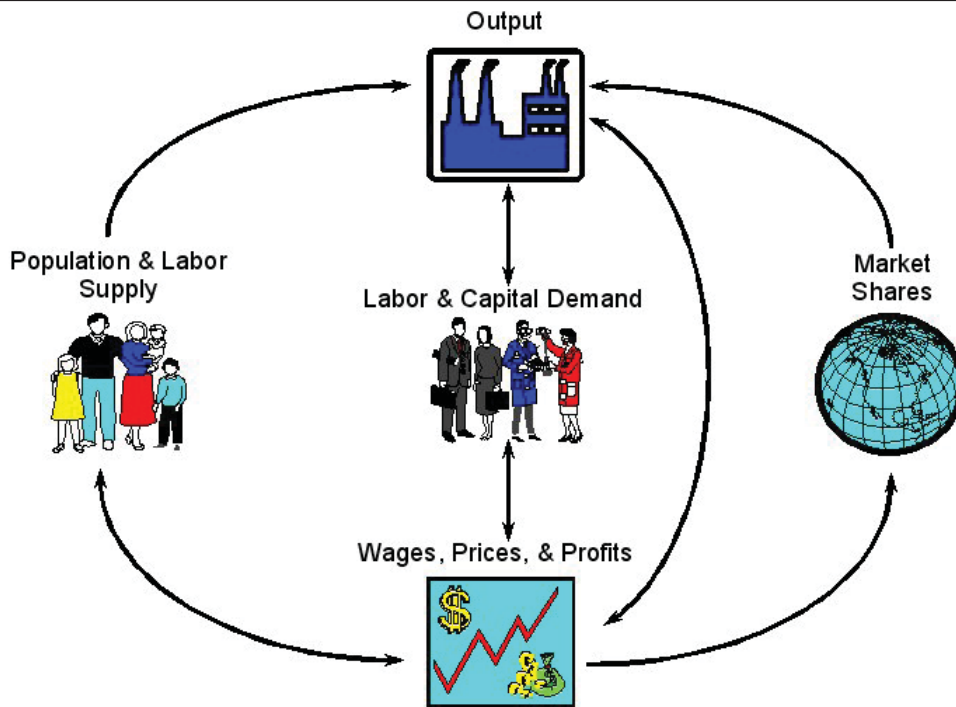
1. IMPLAN, which stands for Impact Analysis for Planning, is

which are often used in higher education impact studies and restrict attention to expenditure impacts. Some of these advantages include the ability to (a) more accurately depict the functioning of a market economy through the equilibrating forces of wages and prices and their effects in product, labor, and capital markets, (b) represent the effects of complex national and regional public policy initiatives by allowing a variety of policy variables to be adjusted, (c) show the dynamic adjustments that occur in individual variables over time, and (d) illustrate responses for a wide cross-section of economic, demographic and fiscal variables. The newest version of REMI policy insight used here also incorporates features of Nobel Prize-winner economist Paul Krugman's *New Economic Geography*, which recognizes the effects of concentrated product and labor availability on regional productivity.

The model contains five major modules or blocks (see **Figure 3.1**), which interact simultaneously. *The Output Block* determines expenditures for final demand, including consumption, investment, government and imports as well as demand for intermediate inputs. Final demand responds to changes in other model blocks. This module contains a key engine in the model, an input-output model based on the Bureau of Economic Analysis (BEA) benchmark transactions table that shows flows of goods and services among industries. *The Labor and Capital Demand Block* determines employment, capital and fuel demand as well as labor productivity. *The Population and Labor Force Block* determines the population characteristics of the region, including age, race and sex composition. Labor force participation adjusts in response to changes in wages and employment opportunities. A key driver of population changes is migration, which is influenced by relative wage levels as well as amenities. *The Wage, Price and Costs Block* is where the prices of factor and housing and product price levels are determined. *The Market Shares Block* helps to measure exports from and imports to the region. Changes in market share are

maintained by the Minnesota IMPLAN Group, Inc. RIMS II refers to an enhanced version of the Regional Industrial Multiplier System developed by the federal government's Bureau of Economic Analysis.

Figure 3.1. Simplified Economic Structure of the Key Interactions in Regional Economies Based on the REMI PI+ Model



Source: Regional Economic Models, Inc.

driven by production costs, demand characteristics, distance to markets and output.

Input Data

This study uses an expenditure approach to allocate input data for determining economic impact. Public higher education expenditures are divided into several different categories, including payroll, outlays on goods and services, capital expenditures, student expenditures and visitor expenditures. In addition, the effects of human capital development are represented by additions to the earnings and productivity of graduates. The method for calculating the human capital additions to the Virginia workforce makes use of data from the U.S. Census Bureau on gaps in average earnings by educational attainment. Workforce attrition due to out-migration from the state is captured. In accordance with the general recommendations of McMahon (2009), no adjustments are made for ability bias. Moreover, no effort is made to capture productivity improvements or other beneficial effects that might occur within the wider Virginia workforce because of human capital spillover effects.

An effort was made to capture the most pertinent features of public higher education and for which data could readily be constructed.² However, several categories of spending were not available or were available in a form that would have created double counting. Therefore, the results of this analysis should be considered understated. **Figure 3.2** shows the various facets of higher education impact through inputs and outputs. **Table 3.1** indicates the degree to which these features are captured in the analysis. A few caveats are in order.

First, the study includes information on the operational and capital expenditures of higher education institutions from the U.S. Department of Education. However, detailed information on the expenses of university-related foundations were not available from

2. The impact of expenditures associated with higher education administration by the State Council on Higher Education (SCHEV), the Virginia Community College System (VCCS) and the Tuition Assistance Grant (TAG) program for students studying at in-state non-profit institutions was not measured because it was considered peripheral to the study.

Figure 3.2 Virginia Public Higher Education Inputs and Outputs

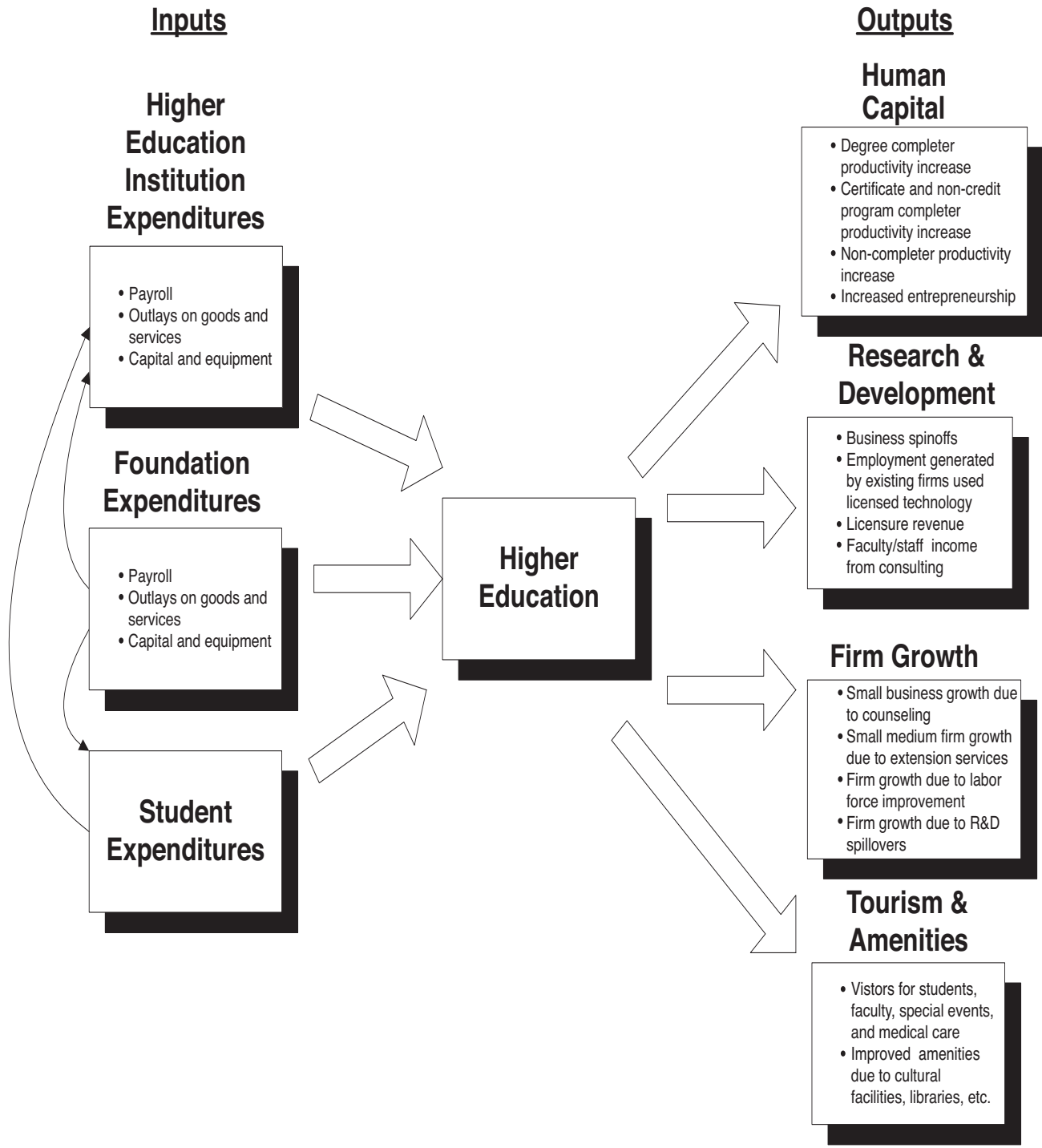


Table 3.1 Degree to Which Features of Economic Impact are Captured in the Study

| Category | Inclusion |
|--|-----------|
| Inputs | |
| Institution payroll | Yes |
| Institution outlay on goods and services | Yes |
| Medical system payroll | Yes |
| Medical system outlay for goods and services | Yes |
| Institution foundation operational expenditures ^a | Partly |
| Capital spending ^b | Mostly |
| Student expenditures | Partly |
| Outputs | |
| Productivity enhancement from degree completion | Yes |
| Productivity enhancement from credit program certificate completers and non-completers | No |
| Productivity enhancement from non-credit coursework, contract training and adult basic education | No |
| Productivity enhancement from hospital patients' improved health | No |
| Productivity enhancement from institution R&D | No |
| Productivity enhancement from extension/technology transfer | No |
| Institution business spin-offs | No |
| Economic activity associated with other licensure activity | No |
| Expenditures from patent licensure income ^a | Partly |
| Faculty earnings from consulting and other non-institutional employment | No |
| Employment and earnings from alumni created businesses | No |
| Business start-ups, relocations, and expansions due to educated workforce or proximity of R&D activity | No |
| Effects of amenities on population in-migration | No |
| Visitor spending connected to student visits | Yes |
| Visitor spending connected to faculty visits, special events and medical care | No |

a. Partly captured as pass through to university or student expenditures (e.g., scholarships)

b. The capital expenditures of foundations other than the UVA Health Services Foundation and the Medical College of Virginia were not captured.

this source. Such foundations are often classified as component units because of their close connection with the host institution. There are several different types of university foundations connected to Virginia higher education institutions: (a) scholarship foundations that exist primarily to provide financial assistance to students, (b) real estate foundations that manage and operate student housing and other properties, (c) economic development foundations that manage economic development properties such as research parks and business incubators and provide economic development services, (d) technology transfer foundations that manage the patenting and licensure of university intellectual property, (e) departmental or school foundations that solicit funds to sponsor particular programs, schools, departments, or alumni activities and (f) other foundations, such as health services foundations, which exist to administer university medical services. Some foundations at smaller institutions combine several of these functions in a single organization.

There are several reasons that some foundation spending is not incorporated in this study. First, including many foundation expenditures would have resulted in double-counting. For example, scholarship expenditures on tuition, fees, books, housing and transportation are already included as model data input. The scholarship expenditures used to finance tuition will be reflected in university expenditures on payroll and goods and services. Payments to students for educationally related expenses will be reflected in student expenditures. Another example of the potential for double counting occurs when foundations lease space and contract for services with the educational institutions. These “pass through” expenses will already be reflected in college and university budgets. Second, the data were not readily available from public sources in a standardized, consistent format for use in the model. According to FY 2007 data from the U.S. Department of Education’s Integrated Postsecondary Education Data System (IPEDS), Virginia public higher education foundations generated slightly over 2 billion dollars in expenses. Two foundations, the University of Virginia Health Services Foundation and the Medical College of Virginia Foundation, accounted for two-thirds of state higher education foundation spending. Therefore, their expenses were obtained from their respective financial offices.

Second, the study makes only a limited effort to capture spending connected with university related visitations and tourism. Once again, data limitations played a role here. Higher education institutions do not collect information in a consistent format on the types of university visitors. These visitors may include campus visitations by prospective students; visitors of faculty, staff and students; visitors for cultural and sporting events; conference attendees; and patients and family members who temporarily relocate for medical treatment.

Third, the full human capital effects of higher education are not captured. For instance, the productivity and earnings gains for completers of credit program diploma and certificate programs and for all program non-completers are not included. In addition, the earnings and productivity effects from college and university non-credit training continuing education, contract training and adult basic education are excluded. Finally, businesses started by college and university alumni are not estimated.

Fourth, the full effects of some university research and development and economic development activities are not captured. Economic activity generated by university business spin-offs and start-ups relying on university intellectual property licenses are not included. Nor is income resulting from faculty consulting and other employment. The study does not attempt to estimate economic activity related to business start-ups, relocations, and expansions that can be attributed to higher education activities such as extension, business counseling, technology transfer and collaborative research projects. Nor does it attempt to capture business start-ups, relocations and expansions due to the availability of more skilled workers and research and development activities.

Lastly, the study does not attempt to estimate the economic effects resulting from additional regional amenities. These amenities would include many of the “creative class” lifestyle amenities that may be an important factor in attracting and retaining a skilled workforce as well as some retirees. These amenities include aspects of the built environment, university services such as visual and performing arts and the presence of a more open, tolerant, diverse and experimental culture.

Table 3.2 REMI PI+ Model Input Data Sources

| Category | Data Sources |
|-------------------------------|--|
| Employment | IPEDS employees by assigned position, institutional data |
| Employee compensation | IPEDS finance; University of Virginia Health Services Foundation; VCU Medical Center |
| Outlays on goods and services | IPEDS finance; University of Virginia Health Services Foundation; VCU Medical Center; data used in Virginia Tech impact study by Beddow et al. (2000) |
| Capital expenditures | IPEDS finance; Virginia Health Services Foundation, VCU Medical Center |
| Student expenditures | IPEDS institutional characteristics; IPEDS employees by assigned position; data used in Knapp and Shobe UVA impact study (2007); Visitor expenditures Virginia Tourism Council |
| Visitor expenditures | Knapp and Shobe UVA impact study (2007); Virginia Tourism Corporation (2008) |
| Student enrollment | State Council of Higher Education for Virginia |
| Graduate earnings | IPEDS completions; U.S. Census Bureau; National Crosswalk Service Center; (CIP/SOC crosswalk and National Industry-Occupation Employment Matrix) |
| Productivity | U.S. Census Bureau; National Crosswalk Service Center; (CIP/SOC crosswalk and National Industry- Occupation Employment Matrix); Black and Lynch (1996) |

Table 3.2 shows the specific sources used to compute input data. The main source of data used in this study is the U.S. Department of Education’s Integrated Post-secondary Education Data System (IPEDS) database, which contains data on higher education institutions that receive federal student financial aid. IPEDS collects information through annual surveys of institutional characteristics, student expenses, awards, enrollments, employee characteristics, and financial characteristics. Supplemental information not available from IPEDS was solicited from the University of Virginia Health Services Foundation and the Virginia Commonwealth University Medical Center. In addition, detailed enrollment information by place

of residence and degree level was obtained from the State Council of Higher Education for Virginia’s website. Information on student and visitor expenditures was imputed using information from a recent survey of students conducted as part of a University of Virginia impact study (Knapp and Shobe 2007) and visitor expenditure information from the Virginia Tourism Corporation (2008).

Table 3.3 shows the values of the gross expenditure input data. The specific manner of constructing these data for the simulations described later is detailed in Appendices A.3 and A.4.

Table 3.3 Virginia Public Higher Education Employment and Expenditures, FY 2007

| Item | Total |
|--|-----------------|
| Employee compensation, including fringe benefits | \$4,221,460,977 |
| Outlays on goods and services | \$1,835,373,192 |
| Capital expenditures | |
| Buildings and infrastructure | \$857,764,951 |
| Equipment | \$255,734,521 |
| Books and art | \$32,604,600 |
| Student expenditures | \$2,197,665,478 |
| Visitor expenditures | \$61,577,604 |
| Total institution related expenditures | \$9,462,181,323 |
| Employment | 62,693 |

SECTION 4

ECONOMIC FOOTPRINT ANALYSIS

This section describes the results of several analyses of Virginia public higher education. The results show that, regardless of how you measure public higher education activities, there are substantial positive short-term and long-term economic effects at regional and statewide levels. A full accounting of public higher education related expenditures and graduate workforce entry results in an estimated 144,550 jobs due to expenditures, a total gross domestic product effect of \$24.0 billion, and \$2.507 billion in state revenues. When state appropriations, grants and contracts to public higher education are compared to the state revenues and economic activity generated, results indicate that every dollar spent by the state is associated with an additional \$1.39 in state revenue and an increment of \$13.31 of Virginia gross domestic product.

Following the terminology used by other economic impact studies, the term “economic footprint” is used to denote the economic consequences of all activities related to public higher education. No attempt is made to separate out those activities that would not have occurred in the absence of public higher education. The term “export” is used to denote expenditures that are funded by monies that originate from outside the state. It is argued that expenditures that come from outside the state would not have occurred without the existence of public higher education. Therefore, export expenditures provide a conservative estimate of the expenditure “economic impact” of public higher education.

Economic effects are divided into two distinct phases. The *expenditure phase* refers to the period during which expenditures related to higher education operations occur. For example, the institutions spend money on payroll and goods and services, and students spend on local goods and services. The *human capital phase* is the period during which graduates enter and participate in the state workforce. It is assumed that only graduates who are Virginia residents enter the Virginia workforce. In addition, this graduate workforce is reduced by 3 percent each year to reflect attrition due to migration out of the state. Lastly, the average graduate is assumed to work for 30 years before retiring.

The data supporting these assumptions are described more fully in Appendix A.3.

This section consists of four parts. In the first part, the assumptions behind each analysis (or “scenario”) are discussed. In the next three parts, the results of each scenario are presented. The section concludes by commenting on the range of economic estimates provided and listing a few caveats for interpreting and comparing the results of these analyses.

Higher Education Simulation Scenarios

Three different higher education scenarios are explored (see **Table 4.1**) in order to examine different facets of public higher education’s mark on the state economy. The analyses attempt to answer several questions. First, what overall effect do all activities associated with public higher education have on Virginia’s economy? Second, what is the economic effect of current publicly funded higher education operations? Third, what is the net value added by Virginia public higher education? By this is meant, what does Virginia public higher education add in the form of expenditures that are new to the state and to the productivity of graduates who remain in the state workforce?

The first, a so-called economic footprint analysis, examines the economic effect of higher education related inputs, regardless of source of funding, including health service foundations and capital expenditures. The second scenario is the same as the first except that it focuses on operational expenditures to support education and research activities of higher education. Capital expenditures and health service foundation expenditures are removed. The institutional expenditure data are derived entirely from U.S. Department of Education IPEDS operating expenses information, which also identifies funding sources and amounts. Using IPEDS operating data permits economic and fiscal results to be compared to state contributions. The third scenario examines the net value-added of public higher education. Since expenditures derived from in-state sources (including Virginia state government, in-state students,

Table 4.1 Assumptions Behind Scenario Model Runs

| Item | Scenario I, Economic Footprint: All Operations | Scenario II, Economic Footprint: Current Higher Education Operations | Scenario III, Export and Human Capital |
|-----------------------------|--|---|--|
| Institution spending | All | All | Out-of-state |
| Medical foundation spending | All | None | None |
| Student spending | All | All | Out-of-state |
| Visitor spending | Out-of-state | Out-of-state | Out-of-state |
| Capital spending | All | None | None |
| Student enrollment | Out-of-state | Out-of-state | Out-of-state |
| Productivity | In-state | In-state | In-state |
| Graduate earnings | In-state | In-state | In-state |

and resident donors) could have been spent elsewhere in the state economy, they are not represented as an expenditure injection. This scenario includes only the portion of higher education payroll and procurement financing that can be attributed to out-of-state sources. For all three scenarios, the effect of the earnings and productivity of resident graduates who join the Virginia workforce is captured.

In order to succinctly represent and compare the results of these alternative scenarios, the economic effects over time are converted to present values and summed. Net present value indicates the value now of dollars that accrue in the future.¹ Dollars received in the future are worth less than dollars received today. Therefore, they are deflated by a discount rate that is assumed to be 3 percent. This real discount rate is consistent with other educational impact studies that use net present values (Trostel 2007b; Bluestone 1993).

Economic activity is represented by several variables including: (1) employment, (2) value added, (3) industrial output, (4) personal income, and (5) state revenues. Employment includes full-time and part-time workers and the self-employed and is measured by place-of-work rather than place-of-residence. Industrial output reflects the total value of industry production during a period, including the value of intermediate input purchases. Value-added reflects only the value of

¹ The Net Present Value (NPV) formula is: $NPV = \sum_{n=1}^N \frac{Y_n}{(1+r)^n}$ where r is the discount rate and Y_n is the value of the economic variable at time period n. r is set at 3.0 percent and the time horizon (n) is 30 years.

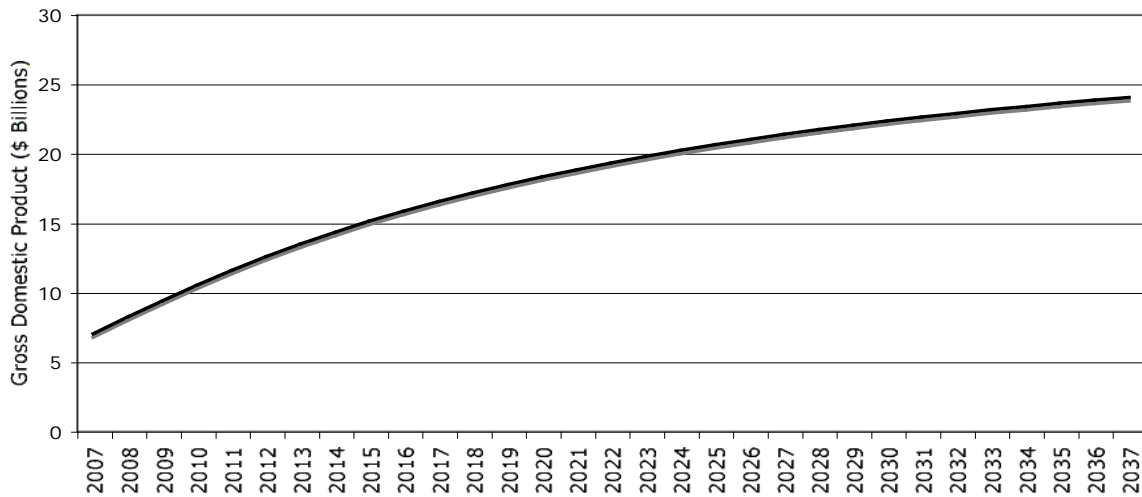
production for final demand and is measured by gross domestic product (GDP). All values are expressed in terms of 2007 dollars. State revenues are calculated at state average rates using REMI PI+ and include revenue sources such as sales taxes, license taxes, individual and corporate income taxes, liquor store revenue and inter-governmental revenue.

Scenario 1: Economic Footprint Analysis

The economic footprint of Virginia public higher education activities on Virginia GDP is substantial. During the first year, 2007, when the expenditures are made, the economic effect is nearly \$7.0 billion. This effect of the 2007 expenditure falls to \$1.2 billion the following year when the expenditures are discontinued under the simulation and in-state graduates are added to the Virginia workforce. The residual economic activity decreases each year after the initial entry of graduates because of a steady attrition in the number of graduates who remain in the Virginia workforce and becomes zero in year 2038 when all graduates are assumed to have retired from the workforce.

Figure 4.1 illustrates the cumulative present value GDP impact by year. It shows that when the discounted values are added up over a 31-year period, the total GDP effect is nearly \$24.0 billion. Table 4.2 divides the economic variables into expenditure-related and human capital-related components. The net present value (NPV) of expenditure-related GDP effect is \$6.953 billion and human-capital related

Figure 4.1 Cumulative Present Value of Economic Footprint on Virginia GDP, By Year



effect is \$17.023 billion. The total economic footprint attributable to Virginia public higher education for the period of analysis is \$23.976 billion. Virginia’s GDP in 2007 was \$384.132 billion.² Therefore, the expenditure effect accounts for 1.8 percent of GDP. The human capital effect would represent 4.4 percent and the total effect 6.2 percent. The expenditure related employment effect is 144,550. This amounts to 2.9 percent of 2007 Virginia employment of 4,936,137.³ The NPV of state revenues generated as a result of public higher education activities during the FY07 year is \$2.507 billion.

Seventy-one percent of Virginia’s public higher education economic footprint can be attributed to human capital improvements (see **Figure 4.2**). This result suggests that focusing on higher education expenditures, as most studies do, severely underestimates the economic influence of higher education. When the expenditure impact is disaggregated (see **Figure 4.3**), over 60 percent of the economic effect can be traced to higher education payroll and other outlays. Another 21 percent can be attributed to student expenditures. Fifteen percent is accounted for by health service foundation payments and the remainder, 3 percent and 1 percent respectively, to capital and visitor expenditures.

2 Bureau of Economic Analysis. 2009. Gross Domestic Product by State, 1963-2008. <http://www.bea.gov/regional/gsp/> (Accessed July 27, 2009).

3 Bureau of Economic Analysis. 2009. Annual Personal Income and Employment, 1929-2008. <http://www.bea.gov/regional/spi/> (Accessed July 27, 2009).

Table 4.3 provides another breakdown by expenditure function and funding source. It shows that the medical centers at Virginia Commonwealth University and

Table 4.2 Economic Footprint of Virginia Public Higher Education (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars)

| Economic Variable | Expenditure Related | Human Capital Related | Total |
|-------------------|---------------------|-----------------------|--------|
| Virginia GDP | 6.953 | 17.023 | 23.976 |
| Industrial output | 10.528 | 25.627 | 36.155 |
| Personal income | 6.207 | 14.730 | 20.937 |
| State revenues | 0.830 | 1.677 | 2.507 |
| Employment | 144,550 | N/A | N/A |

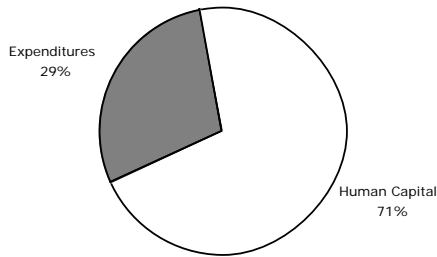
N/A = not available

Table 4.3 Breakdown of Economic Footprint by Function and Source (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars)

| | GDP | Industrial Output | Personal Income | State Revenue | Employment |
|--|--------|-------------------|-----------------|---------------|------------|
| Human capital effect | 17.023 | 25.627 | 14.730 | 1.677 | N/A |
| Total expenditures effect | 6.953 | 10.528 | 6.207 | 0.830 | 144,550 |
| Capital | 0.219 | 0.353 | 0.139 | 0.027 | 3,596 |
| Medical Centers | 1.436 | 2.135 | 1.582 | 0.190 | 27,311 |
| Research | 0.588 | 0.883 | 0.589 | 0.072 | 12,927 |
| Portion attributable to out-of-state funds | 0.394 | 0.593 | 0.395 | 0.048 | 8,677 |
| Other institutional expenditures | 3.321 | 5.004 | 3.040 | 0.376 | 75,491 |
| Portion attributable to out of state student tuition | 0.525 | 0.789 | 0.526 | 0.065 | 11,547 |
| Portion attributable to other out of state funds | 0.405 | 0.609 | 0.404 | 0.049 | 8,940 |
| Student expenditures ^a | 1.361 | 2.109 | 0.843 | 0.161 | 24,631 |
| Portion attributable to out of state students | 0.224 | 0.387 | 0.379 | 0.071 | 5,075 |
| Visitor expenditures | 0.027 | 0.043 | 0.014 | 0.003 | 594 |
| Total Attributable to out of state revenues | 1.575 | 2.421 | 1.719 | 0.237 | 34,833 |

^a Also includes effect of population in-migration. See Appendix A.3.

Figure 4.2 Source of GDP Economic Footprint

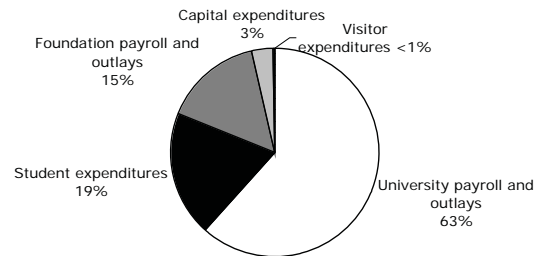


University of Virginia are significant state economic assets. Together they account for 27,311 jobs, \$1.436 billion in GDP, and \$190 million in state revenues. Higher education research activities are responsible for nearly 13,000 jobs, \$588 million in GDP, and \$72 million in state revenues. An estimated two-thirds of higher education research funds are derived from out-of-state sources, primarily the federal government, and correspondingly two-thirds of the economic footprint can be traced to these sources.⁴ State government is estimated to provide \$94.8 million in research support. Out-of-state students are also a source of substantial economic stimulus. Economic activity that can be traced to out-of-state students through the effect of tuition revenues, student expenditures on state goods and services and student visitor expenditures totals approximately 17,200 jobs, \$776 million in GDP, and \$139 million in state revenues.

In order to examine the contribution of public higher education institutions located in Virginia's regions to the state economic footprint, a regional classification adopted by the Council on Virginia's Future (CoVF) was used (see **Figure 4.4**). It is important to note that many institutions have multiple branches and distance learning activities that complicate adopting any regional classification scheme. For instance, Virginia Tech has branch centers in Arlington, Roanoke, Abingdon, Richmond and Hampton Roads. Moreover, the 23 community college service regions do not always fit neatly into the boundaries of the eight CoVF regions. Lastly, some institutions such as Old

⁴ A breakdown of research funding by geographical origin was not available from the IPEDS Finance data. Therefore, data from the National Science Foundation (2008) were used to estimate the portion of expenditure derived from out of state. Funds from the federal government, industry, and nonprofit foundations are counted as out-of-state.

Figure 4.3 Source of Expenditure-related GDP Economic Footprint

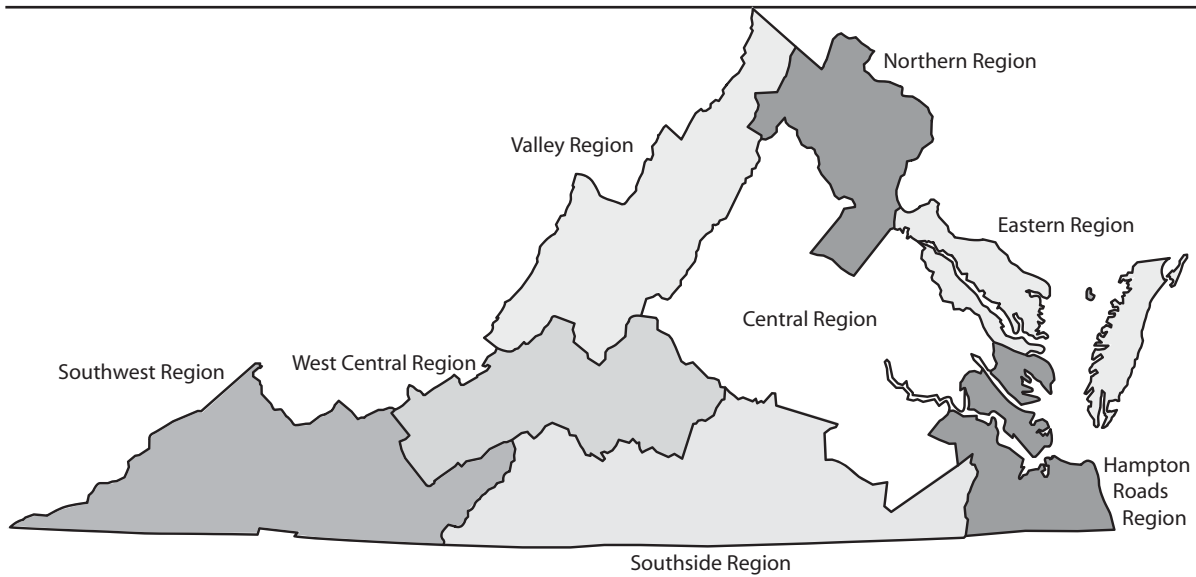


Dominion University have large online enrollment numbers that may be drawn from throughout Virginia, the U.S. and the world. However, the assumption is made that all of the expenditures and graduates associated with a particular institution are credited to the region where the main campus is located. For instance, in the case of Virginia Tech, for sake of the model, all institutional expenditures occur in Blacksburg in the West Central region.

Eight models were created using institutional expenditure, student and visitor expenditure, and degree information aggregated up to the regional level. **Table 4.4** provides a regional breakdown of the GDP impacts. Using information from the table, it can be shown that nearly half (46 percent) of expenditure effects originate from the Central Region. This result can be explained by the presence of two of Virginia's largest universities (Virginia Commonwealth University and the University of Virginia) and two major university medical centers (University of Virginia Health System and the Medical College of Virginia). The employment effects of higher education related expenditures are as follows: Central Region: 67,475; Hampton Roads Region: 22,291; West Central Region: 21,074; Northern Region: 17,462; Valley Region: 10,221; Southside Region: 10,221; Southside Region: 3,285; Southwest Region: 2,399; and Eastern Region: 393.

Figure 4.5 shows the net present value of all GDP effects. Once again, the presence of major universities shapes the results. The dominance of these institutions occurs because of much higher expenditures during the expenditure phase, but more importantly

Figure 4.4 Council on Virginia's Future Regions



because of the larger earnings and productivity gains that result from completing bachelor's, graduate and professional studies. The Central Region accounts for 33 percent of the total economic activity. The Hampton Roads Region, which includes Old Dominion University, and the West Central Region, which includes Virginia Tech, account for 18 percent each. The Northern Region, which includes George Mason University, accounts for 16 percent. The Eastern Region (which encompasses the Eastern Shore, the Northern Neck, and a portion of the Middle Peninsula)

shows the smallest result because of having only two relatively small public higher education institutions, Eastern Shore Community College and Rappahannock Community College.

Table 4.4 Virginia Public Higher Education GDP Economic Effect by Region, Net Present Value, Billions of 2007 Dollars

| Region | Expenditure Related | Human Capital Related | Total |
|---------------|---------------------|-----------------------|---------------|
| Central | 3.388 | 4.550 | 7.938 |
| Eastern | 0.017 | 0.046 | 0.063 |
| Northern | 0.83 | 3.081 | 3.911 |
| Southside | 0.147 | 0.453 | 0.600 |
| Southwest | 0.104 | 0.307 | 0.411 |
| Hampton Roads | 1.025 | 3.373 | 4.398 |
| Valley | 0.458 | 1.833 | 2.291 |
| West Central | 0.983 | 3.380 | 4.364 |
| Total | 6.953 | 17.023 | 23.976 |

Comparison of Scenarios 1, 2, and 3

Table 4.5 shows the results of all three economic impact scenarios. The second scenario, which removes health sciences foundation and capital expenditures, shows an expenditure effect of \$5.661 billion for GDP and

Figure 4.5 Regional Source of Economic Footprint of Virginia Public Institutions of Higher Education, GDP

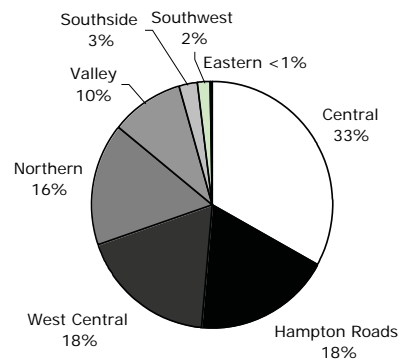


Table 4.5 Economic Effects of Virginia Public Higher Education (Dollar Denominated Values Expressed in Net Present Value, Billions of 2007 Dollars)

| Expenditure | Scenario I | Scenario II | Scenario III |
|--------------------------|------------|-------------|--------------|
| <u>Economic Variable</u> | | | |
| Virginia GDP | 6.953 | 5.661 | 1.575 |
| Industrial output | 10.528 | 8.570 | 2.421 |
| Personal income | 6.207 | 5.132 | 1.719 |
| State revenues | 0.83 | 0.689 | 0.237 |
| Employment | 144,550 | 118,881 | 34,833 |
| <u>Human Capital</u> | | | |
| Virginia GDP | 17.023 | 17.023 | 17.023 |
| Industrial output | 25.627 | 25.627 | 25.627 |
| Personal income | 14.73 | 14.73 | 14.73 |
| State revenues | 1.677 | 1.677 | 1.677 |
| Employment | N/A | N/A | N/A |
| <u>Total</u> | | | |
| Virginia GDP | 23.976 | 22.684 | 18.599 |
| Industrial output | 36.155 | 34.197 | 28.049 |
| Personal income | 20.937 | 19.863 | 14.73 |
| State revenues | 2.507 | 2.365 | 1.678 |
| Employment | N/A | N/A | N/A |

118,881 jobs. The NPV of the effect on GDP, including expenditure and human capital phases, is \$22.684 billion. \$17.023 billion of this effect or 75 percent of the total is human capital related. In addition, \$2.365 billion in total state revenue is generated.

According to IPEDS, state appropriations combined with state grants and contracts amounted to \$1.704 billion in FY 2007. The state general fund appropriation was \$1.618 billion, which includes operating support, student financial assistance and assistance for sponsored programs. State grants and contracts, which include revenues for training programs, research contracts and the like, make up the remaining \$86 million. Although state appropriations for operating support provide the most accurate figure for computing tuition amounts, total state payments are used as a measure of general state support for public higher education activities. Moreover, every dollar that the state spends on public higher education is

associated with an additional \$1.39 in state revenue and \$13.31 of incremental gross domestic product. If one focused on just state appropriations for operating support, these leveraging figures would obviously be much larger.

The third scenario provides a conservative estimate of the economic enhancement that is the result of the presence of public higher education. Public higher education is different from some other state sponsored activities because money spent by the state attracts additional funds from outside the state in the form of federal spending, spending by students who reside outside the state, and visitors. The funds are “new” to the state. In effect, the state public higher education sector exports these services. Table 4.5 indicates that the expenditures of these funds result in an economic impact approximately equal to \$1.575 billion in GDP, 34,833 jobs, and \$237 million in state revenue. The total economic effect resulting from human

capital improvements is equivalent to \$17.023 billion, resulting in a total economic effect of \$18.599 billion for this scenario.

One might ask how much of the human capital economic effect is an “economic impact.” That is to say, how much of the effect would be lost to Virginia’s economy if Virginia’s public higher education system simply disappeared. Using institutional survey data and guesstimates, Bluestone (1993) surmised that approximately 57 percent of University of Massachusetts–Boston students would not attend college if public higher education did not exist in the state. A survey of students attending the University of West Florida’s Emerald Coast branch campuses and centers shows that 23 percent of students would not have attended college if the locations were not available (University of West Florida 2009). A conservative approach to estimate Virginia’s college-going rate would be to select something closer to the lower of the two estimates. If one assumed that 25 percent of resident graduates would not have attended college without the availability of Virginia public higher education, this would translate into the loss of \$4.256 billion in GDP and \$419 in state revenue in terms of present value. The Commonwealth would see total losses of \$5.831 billion in GDP and \$656 million in state revenue.

The actual loss would likely be much more severe than this thought experiment suggests, not only because the college going estimate without Virginia public higher education is understated, but because some resident students would elect to attend school elsewhere outside the state. This would result in the leakage of tuition dollars, student expenditures on goods and services and federal/private support associated with student enrollments to other states. In addition, research indicates that college graduates who attended college outside the state from where they graduated from high school are less likely to return to their home states after graduation (Adelman 2004; Tornatzky et al. 2001). Therefore, the state would experience a leakage of earnings and productivity as well.

Conclusion

This section provides a range of estimates of the economic influence of Virginia’s public higher education sector. Using the most expansive estimate based on an

“economic footprint” analysis that considers the economic effects of all activities related to public higher education, one may conclude that the Virginia higher education system’s presence is associated with nearly \$24 billion in gross domestic product and over \$2.5 billion in state revenue in terms of net present value. \$5.831 billion in GDP and \$656 million in state revenue would be lost if one were to use the most restrictive definition of economic influence that attempts to conservatively capture the economic loss that would result if the system did not exist. In reality, the true “economic impact” of Virginia higher education, based on the assumptions of this analysis, likely lies somewhere between this range of estimates. Regardless of the scenario selected, the economic impact of public higher education is substantial. These results demonstrate that the state’s public colleges and universities are an economic engine that produces higher incomes, state tax revenues, increased output, and more jobs.

It is important to emphasize that the estimates provided here do not capture many other ways in which higher education affects economic activity. For example, public higher education institutions create new technological innovations and business spinoffs, improve the entrepreneurial abilities and productivity of existing firms by changing business planning and industrial processes, and increase the state’s amenity resources. In addition, the estimates do not capture other beneficial aspects of higher education such as improved health, lower reliance on social services and welfare, and decreased likelihood of committing crimes and burdening the criminal justice system.

It should also be noted that the estimates provided here are not comparable to higher education impact studies conducted by other states or to Virginia impact studies conducted for other areas such as, say, tourism, port activity, or agriculture. State economic impact studies use a variety of modeling approaches and data sources. Moreover, the sectors themselves may be defined in different ways, sometimes very narrowly and sometimes much more broadly. Until such time as a set of uniform modeling tools, data and standards are established for impact analysis, it would be problematic to compare the results of one study impact to another.

SECTION 5 DEGREE INITIATIVE ANALYSIS

This section provides a “what if “ analysis. It examines the effect on economic activity of a hypothetical policy initiative that increases Virginia degree production. Many economic and public policy researchers have commented on the need for the United States to produce more college graduates in order to raise workforce educational achievement levels to remain economically competitive in the global marketplace (Ruppert 2003; Douglass 2006). This analysis provides estimates of the effects on employment, output, income, and tax revenue of adopting such a policy.

The simulation considers the effect of increasing degree production by 1,285 degrees each year from a baseline level of 57,600 degrees projected by SCHEV in 2010 to a level of 70,450 degrees in 2020 (see **Table 5.1**). This results in a total of 70,675 more degrees awarded than would occur under baseline conditions.

The assumptions underlying this degree initiative simulation are similar to the third scenario described in the previous section. Only spending that is derived from out-of-state sources is counted for the purposes of determining the expenditure impacts. These expenditures

include the portion of institutional spending funded by out-of-state student tuition and out-of-state gifts, grants and contracts. They also include out-of-state expenditures on local goods and services, and visitor expenditures. Capital expenditures are not counted. Expenditures derived from in-state sources such as in-state student expenditures on goods and services and institutional expenditures funded by in-state student tuition revenues and state government appropriations are not included. The human capital impacts are determined in the same manner as the previous section. The added earnings and productivity of in-state graduates who join and are retained in the Virginia workforce is. Additional details on the method for generating the computed data are provided in Appendix A.4

The change in state expenditures and revenues needed to accomplish the goal of increasing the number of graduates was not estimated and used for two reasons. First, it assumed that the new state expenditures would have a near neutral impact on overall economic activity because they would be redirected from other state spending. Second, evidence suggests that higher education institutions can achieve

Table 5.1 Degree Initiative Degree and Enrollment Assumptions

| Year | Enrollment | Associate/ Bachelors | Graduate/ Professional | Total |
|------|------------|-------------------------|---------------------------|--------|
| 2007 | 370,749 | 41,210 | 13,050 | 54,260 |
| 2008 | 384,189 | 42,485 | 13,742 | 56,227 |
| 2009 | 388,883 | 42,843 | 14,071 | 56,914 |
| 2010 | 393,571 | 43,200 | 14,400 | 57,600 |
| 2011 | 402,351 | 44,205 | 14,680 | 58,885 |
| 2012 | 411,131 | 45,210 | 14,960 | 60,170 |
| 2013 | 419,911 | 46,215 | 15,240 | 61,455 |
| 2014 | 428,691 | 47,220 | 15,520 | 62,740 |
| 2015 | 437,472 | 48,225 | 15,800 | 64,025 |
| 2016 | 446,252 | 49,230 | 16,080 | 65,310 |
| 2017 | 455,032 | 50,235 | 16,360 | 66,595 |
| 2018 | 463,812 | 51,240 | 16,640 | 67,880 |
| 2019 | 472,592 | 52,245 | 16,920 | 69,165 |
| 2020 | 481,372 | 53,250 | 17,200 | 70,450 |

at least some improvement in college retention and graduation rates by reallocating resources rather than increasing overall spending (Webber and Ehrenberg 2009).

Figure 5.1 shows the present value of the economic impact of the degree initiative as it builds over time for gross domestic product, personal income and industry output. The impact ascends during the period 2011-2020 because of the joint effects of ratcheted up expenditures from out-of-state sources attributable to growing enrollments and the increasing stream of resident graduates entering the workforce. The simulation assumes that expenditures are curtailed to baseline levels in 2021 in order to trace the economic effects of graduates throughout their work lives during the subsequent period (2021-2050). During the period 2021-2050, only the human capital effects are present and they gradually erode over time because of labor force attrition due to

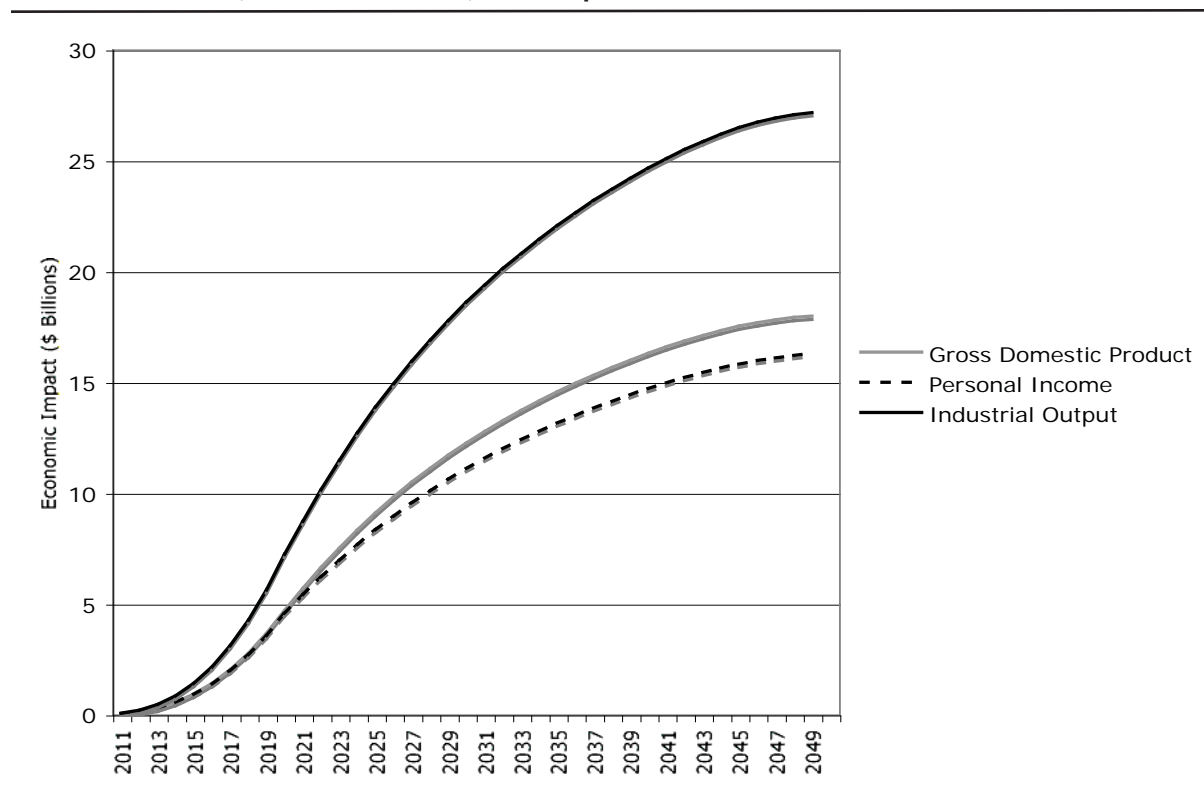
Table 5.2 Economic Impact of Degree Initiative, Net Present Value, Billions of 2007 Dollars

| Economic Variable | Amount |
|-------------------|--------|
| Virginia GDP | 17.964 |
| Industrial output | 27.149 |
| Personal income | 16.261 |
| State revenues | 1.862 |

migration and retirement. By the year 2050 all of the cohorts have retired from the Virginia workforce.

Table 5.2 converts the stream of dollar denominated economic impacts of the degree to present value terms using 2007 dollars. The result of the initiative is a gross domestic product impact in present value terms of nearly \$18 billion dollars and state revenues of \$1.862 billion. These results suggest that the degree initiative would have significant economic and fiscal effects.

Figure 5.1 Cumulative Present Value of Degree Initiative Economic Impact By Year, Gross Domestic Product, Personal Income, and Output



APPENDIX A.1

Institutional Descriptions

Four-year Colleges and Universities.

Christopher Newport University (CNU) is a four-year institution designated as a baccalaureate college in liberal arts by the Carnegie Foundation's classification system. The university is named for Christopher Newport, one of the original founders of the Jamestown settlement. CNU was founded as a two-year branch of the College of William and Mary in 1960 and became independent in 1977. It gained university status in 1992. The university is located on a 260-acre campus in Newport News. It enrolls nearly 5,000 students and offers more than 80 academic majors and programs at the undergraduate and graduate levels.

The College of William and Mary (CWM) is the second-oldest institution of higher education in the United States (Harvard being first). It was founded on February 8, 1693 by a charter from King William III and Queen Mary II of England. The college enrolls approximately 8,000 students in 36 undergraduate programs as well as 12 graduate/professional programs in business, education and law. CWM is categorized as a doctoral and research university-intensive by the Carnegie Foundation.¹ The college has graduated three U.S. presidents: Thomas Jefferson, James Monroe and John Tyler. It is located in Williamsburg on a 1,200-acre campus.

George Mason University (GMU) was started as two-year branch of the University of Virginia in 1957. It was expanded into a four-year, degree-granting institution in 1966, and it became an independent university in 1972. The university today has an enrollment of over 30,000 students, making it second only to Virginia Commonwealth University in size. GMU is named after George Mason, one of the founding fathers of the United States, who played a key role in the adoption of the Bill of Rights at the U.S. Constitutional Convention. George Mason University's main campus is located in Fairfax County on a 677 acre tract. The university also operates three branch campuses located in Arlington County, Prince William County and Loudoun County. GMU offers more than 100 programs at both the undergraduate graduate and professional levels and is designated as a doctoral and research university-intensive by the Carnegie Foundation.

James Madison University (JMU) is named after former president and founding father James Madison. It was originally established in 1908 as the State Normal and Industrial School for Women at Harrisonburg. The university became the State Teachers College at Harrisonburg in 1924 and continued under that name until 1938, when it was named Madison College. The school officially became coeducational in 1966. In 1977 the university's name was changed to James Madison University. JMU is located on a 655-acre campus in Harrisonburg. James Madison University enrolls over 18,000 students. It offers a total of 106 undergraduate and graduate programs and is categorized as a master's college and university I by the Carnegie Foundation.

Longwood University (LU) is the third oldest public higher education institution in the state after the College of William and Mary and the University of Virginia. It was founded in 1839 as the Farmville Female Seminary Association. In 1860 it was incorporated as the Farmville Female College. The state acquired it in 1884 to establish a Normal School, the first state-sponsored higher education institution for women. Its name was changed twice more before it became Longwood College in 1949. The institution became coeducational in 1976 and achieved university status in 2002. The university's 160-acre campus is located in Farmville. It enrolls approximately 5,000 students. It is categorized by the Carnegie Foundation as a master's college and university I and offers 100 undergraduate majors, minors and concentrations as well as master's programs.

¹ Intensive doctoral and research universities awarded at least 10 doctoral degrees per year across three or more disciplines, or at least 20 doctoral degrees per year overall. Extensive doctoral and research universities awarded 50 or more doctoral degrees across at least 50 disciplines. For the full taxonomy see <http://www.carnegiefoundation.org/classification/>.

Norfolk State University (NSU) was founded in 1935 as the Norfolk branch of the private Virginia Union University. It became an independent college, Norfolk Polytechnic College, in 1942 and a public two-year branch campus of what is now Virginia State University in 1944 and a four-year branch campus in 1956. The historically black college became an independent college, Norfolk State College, in 1969 and achieved university status in 1979. It is located on a 134-acre campus in Norfolk. It enrolls approximately 6,300 students and offers both undergraduate and graduate programs. The university is classified as a master's college and university I by the Carnegie Foundation.

Old Dominion University (ODU) was founded in 1930 as a division of the College of William and Mary. It became an independent institution, Old Dominion College (based on the state's nickname), in 1962, and gained university status in 1969. It is located in Norfolk on a 188-acre campus. University enrollment is approximately 23,000. The university offers 70 bachelor's, 60 master's and 35 doctoral degree programs. ODU is designated as a doctoral research university - extensive by the Carnegie Foundation. ODU is one of the nation's leading distance learning course providers.

Radford University (RU) was founded in 1910 as the State Normal and Industrial School for Women at East Radford. It merged with the Virginia Polytechnic Institute and State University for a short period beginning in 1943 and became independent once again in 1964 as Radford College. The school became coeducational in 1972 and achieved university status in 1979. Radford University is located in Radford on a 177-acre campus. It enrolls approximately 9,200 students and offers 153 undergraduate and graduate program options, including a doctoral program in physical therapy that began in 2008. RU is designated as a master's college and university I by the Carnegie Foundation.

The University of Virginia at Wise (UVA-W) was founded in 1954 as a two-year campus for the University of Virginia called Clinch Valley College. In 1970 it began to offer baccalaureate degrees and in 1999 it was renamed the University of Virginia at Wise. UVA-W is the only branch of the University of Virginia. The institution is located on a 400-acre campus in the town of Wise. Enrollment is approximately 2,000 students. UVA-W offers 29 majors, 29 minors, seven pre-professional programs and 23 teaching licensures. The institution is categorized as a baccalaureate college in liberal arts by the Carnegie Foundation.

The University of Mary Washington (UMW) was founded in 1908 as the State Normal and Industrial School for Women and renamed in 1938 to honor the mother of George Washington. The institution became the University of Virginia's women's college in 1944. It changed to an independent and coeducational institution in 1972 and achieved university status in 2004. The UMW 176-acre main campus is located in Fredericksburg. A branch campus housing graduate programs is located in Stafford County about seven miles from the main campus. The university enrolls approximately 5,000 students. It offers nearly 40 undergraduate and graduate level programs and is categorized as a master's college and university-II by the Carnegie Foundation.

The University of Virginia (UVA) founded by Thomas Jefferson in 1819, is located on a 1,682-acre campus in Charlottesville. The university enrolls approximately 24,500 students in 51 undergraduate, 84 Master's, six educational specialist, two first-professional and 57 doctoral degree programs. UVA is one of three World Heritage Sites in the United States designated by the United Nations Education, Scientific and Cultural Organization (UNESCO). It is classified as a doctoral and research university-extensive by the Carnegie Foundation. Together, the University of Virginia's School of Medicine and Medical Center account for more than half of UVA's salaried employment.

Virginia Commonwealth University (VCU) was formed in 1968 from the merger of the Medical College of Virginia (founded in 1838 as part of the private Hampden-Sydney College but becoming state-sponsored in 1869) and the Richmond Professional Institute (which had been the Richmond branch campus of the College of William

and Mary until 1962). The institution is located in downtown Richmond on two campuses totaling 141 acres, the Monroe Park Campus that houses most of its instructional programs and the Medical College of Virginia (MCV) Campus that houses medically related activities, including the VCU Medical Center. VCU also runs programs at Education City in Qatar. The university offers 62 baccalaureate, 71 master, 33 doctorate and 3 first professional degrees. VCU is the largest university in Virginia with an enrollment of over 32,000 students. It is designated as a doctoral and research university-extensive by the Carnegie Foundation.

Virginia Military Institute (VMI) was the nation's first state-supported military college. It has a long history of graduates who went on to distinguished military careers. Unlike U.S. service academies, however, graduates can elect to enlist in the military or enter civilian careers. VMI offers 14 bachelor level programs and is categorized as a baccalaureate college in liberal arts by the Carnegie Foundation. The institute is located in Lexington on a 134-acre campus. It enrolls approximately 1,400 cadets, as the institute calls its students

Virginia Polytechnic Institute and State University (also known as Virginia Tech) (VT) started as the Virginia Agricultural and Mechanical College in 1872, Virginia's first land-grant college. It is also one of six senior military colleges in the United States. It is located in Blacksburg on a 2,600-acre main campus. VT offers 80 bachelor, 76 master and 62 doctoral degree programs. Virginia Tech is designated as a doctoral and research university-extensive by the Carnegie Foundation. It has an enrollment of over 30,000 students.

Virginia State University (VSU) was founded in 1882 as Virginia Normal and Collegiate Institute in Petersburg and was Virginia's first publicly-funded historically black college. It is one of two land grant institutions in the state (the other being Virginia Tech). Renamed Virginia State College for Negroes in 1930, it achieved university status in 1979. This historically black university has 35 undergraduate degree programs, 16 graduate degree programs, 2 doctoral degree programs and 3 certificate programs. It is classified by the Carnegie Foundation as a master's college and university-I. It has an enrollment of approximately 5,000 students.

Two-year Colleges

Richard Bland College (RBC) was founded in 1960 as a two-year branch campus of the College of William and Mary. It is the state's only public junior college and is not part of the Virginia Community College System (VCCS). The college is named after Revolutionary War era Virginia statesman, Richard Bland. The college is located on a 710-acre campus in Petersburg and enrolls approximately 1,600 students in 70 different programs designed for transfer to a four-year college.

Blue Ridge Community College (BRCC) was founded in 1967. It serves the Central Shenandoah Valley, including the counties of Augusta, Highland and Rockingham as well as the cities of Harrisonburg, Staunton and Waynesboro. It offers courses at a 104-acre main campus located in Weyers Cave and two off-campus centers, the Augusta Center located in Fishersville and the Harrisonburg Center in located in Harrisonburg. The college enrolls approximately 4,500 credit students.

Central Virginia Community College (CVCC) was founded in 1966 and serves the counties of Amherst, Appomattox, Bedford and Campbell and the cities of Lynchburg and Bedford. Its main campus is located in Lynchburg on 107 acres. It operates four centers, the Altavista Center in Altavista, the Brookneal Center in Amherst, the Appomattox Center in Appomattox and the Bedford Center in Bedford. The college enrolls approximately 5,400 credit students.

Dabney S. Lancaster Community College (DSLCC) was founded in 1964 and serves the counties of Alleghany, Bath, the northern portion of Botetourt and Rockbridge counties as well as the cities of Buena Vista, Covington and Lexington and the town of Clifton Forge. It offers courses at a 117-acre campus in Clifton Forge and two

centers, the Rockbridge Regional Center in Buena Vista and the Greenfield Education and Training Center at Greenfield. The college is named after Dr. Dabney S. Lancaster, a prominent state educator in the 20th century. The college enrolls approximately 1,300 credit students.

Danville Community College (DCC) traces its beginnings to the Danville Military Institute, founded in 1890. It became the Danville Textile School in 1936 (later the Danville Technical Institute) and hosted the off-campus engineering division of Virginia Polytechnic Institute and the Danville Technical Institute beginning in 1946. In 1968, the two joined to form this community college. Danville Community College serves the city of Danville and the counties of Pittsylvania and Halifax. It is located in Danville on an 86-acre campus. It offers 34 programs and has an enrollment of over 4,000 credit students.

Eastern Shore Community College (ESCC) was founded in 1971. The college occupies a 115-acre site on U.S. Route 13, south of Melfa on the southern end of the Delmarva Peninsula. ESCC has an enrollment of over 900 credit students. It offers more than 20 career and transfer programs.

Germanna Community College (GCC) was established in 1970. It serves the counties of Caroline, Culpeper, King George, Madison, Orange, Spotsylvania and Stafford and the city of Fredericksburg. The name “Germanna” has its roots in a settlement by German miners at the Rapidan River. The college serves over 6,500 credit students and offers more than 20 programs. The college’s Fredericksburg 70-acre campus is located in Spotsylvania County. It also offers two other locations, a Locust Grove campus and the Daniel Technology Center in Culpeper.

J. Sargeant Reynolds Community College (JSRCC) is the third largest in the Virginia Community College System and serves the counties of Goochland, Hanover, Henrico, and Powhatan as well as the city of Richmond. It was founded in 1972 and named in honor of former Lieutenant Governor J. Sargeant Reynolds who played a key role in the creation of the community college system. The college has three campus locations. The main campus is located in downtown Richmond. The other two campuses, the Parham Road Academic Campus and the Western Academic Campus, are located in Henrico County and Goochland County, respectively. The school offers over 80 degree and certificate programs and has an enrollment of more than 13,000 credit students.

John Tyler Community College (JTCC) was established in 1967 and serves the counties of Amelia, Charles City, Chesterfield, Dinwiddie, Prince George, Surry and Sussex as well as the cities of Colonial Heights, Hopewell and Petersburg. It is named in honor of President John Tyler who was born in Charles City. It serves over 8,700 credit students at two campuses and offers approximately 60 programs. The main campus is located in Chester on 160 acres and another campus is located in Midlothian.

Lord Fairfax Community College (LFCC) was started in 1970 and serves the counties of Clarke, Fauquier, Frederick, Page, Rappahannock, Shenandoah and Warren and the city of Winchester. It is named after Thomas Lord Fairfax VI, a colonial era landowner who resided in the Shenandoah Valley. Its main facility, the Fauquier Campus, of 120-acres is located in the town of Warrenton. The college has another campus located in Middletown and a center in Luray. The college enrolls over 5,800 credit students and offers more than 75 programs.

Mountain Empire Community College (MECC) was established in 1970 and serves Dickenson, Lee, Scott and Wise counties and the city of Norton in the southwest region. It is located on a 95-acre campus in Big Stone Gap. The college serves over 3,000 credit students.

New River Community College (NRCC) traces its beginnings to a vocational-technical school, the New River Vocational-Technical School created by the localities of Radford City, Pulaski County and Montgomery County. The school came under the jurisdiction of the Virginia Community College System (VCCS) in 1966 and its name

was changed to New River Community College in 1969. It serves the counties of Giles, Pulaski, Montgomery and Floyd. The college is located on a 100-acre campus in Dublin. It also offers coursework at a facility in the New River Valley Mall in Christiansburg. NRCC enrolls over 4,800 credit students and offers more than 40 academic programs.

Northern Virginia Community College (NVCC) has an enrollment of over 42,000 credit students, making it the largest higher education institution in the commonwealth by headcount and the second-largest community college in the nation. The college was established in 1964 in Alexandria. It operates additional campuses in Annandale, (Annandale Campus), Manassas (Manassas Campus), Woodbridge (Woodbridge Campus), Sterling (Loudoun Campus), Springfield (Medical Campus) and centers in Arlington (Arlington Center) and Reston (Reston Center). Its service region includes the cities of Alexandria, Falls Church, Fairfax, Manassas Park and Manassas and the counties of Arlington, Fairfax, Loudoun and Prince William.

Patrick Henry Community College (PHCC) was established in 1962 as a branch of the University of Virginia's School of General Studies. It became an independent junior college in 1964. The college's service region includes the city of Martinsville and the counties of Henry and Patrick and the southern portion of Franklin County. The college is named after Patrick Henry, the first post-colonial governor of Virginia and a founding father. The college is located on a 137-acre campus three miles outside the city of Martinsville. The college also offers coursework at its Franklin County Center in Rocky Mount. PHCC enrolls over 3,100 credit studies and offers more than 90 associate degree and certificate programs.

Paul D. Camp Community College (PDCCC) was founded in 1970 to serve the city of Franklin, most of the city of Suffolk, and the counties of Isle of Wight and Southampton. The college's main campus is located on 99 acres in the city of Franklin. It maintains another campus (Hobbs Suffolk Campus) in Suffolk and a center in Smithfield (PDCCC at Smithfield). The college has an enrollment of over 1,600 credit students.

Piedmont Virginia Community College (PVCC) was established in 1972 and serves the city of Charlottesville and the counties of Albemarle, Buckingham, Fluvanna, Greene, Louisa and Nelson. It is located in Albemarle County close to the city of Charlottesville. College credit enrollment is over 4,800 students, and the college offers 52 associate and certificate programs.

Rappahannock Community College (RCC) was founded in 1969 and serves the Middle Peninsula and Northern Neck regions, including the counties of Essex, Gloucester, King and Queen, King George, King William, Lancaster, Matthews, Middlesex, New Kent, Northumberland, Richmond and Westmoreland. The college has two campuses located near each end of the Rappahannock River, one in Glens that opened in 1971 and another in Warsaw that opened in 1973. An off-campus center in King George High School also offers selected coursework. The college enrolls more than 3,300 credit students.

Southside Virginia Community College (SSVCC) was established in 1970. It serves the central part of Southern Virginia, including the city of Emporia and the counties of Brunswick, Buckingham, Charlotte, Cumberland, Greensville, Halifax, Lunenburg, Mecklenburg, Nottoway and Prince Edward. The main campus of 207 acres, Christanna Campus, is located near Alberta in Brunswick County. The John H. Daniel Campus is located near Keysville in Charlotte County. SSVCC enrolls over 5,600 credit students and offers more than 80 programs of study.

Southwest Virginia Community College (SWVCC) opened in 1968. It serves the counties of Buchanan, Russell, Tazewell, and part of Dickinson in southwestern Virginia. The college is located on a 100-acre campus near the town of Richlands (population 4,144). It enrolls approximately 4,000 credit students and offers 80 programs.

Thomas Nelson Community College (TNCC) was established in 1967. It serves several localities in the Northern Hampton Roads region, including the cities of Williamsburg, Hampton, Newport News and Poquoson and the counties of James City and York. The college is named after Thomas Nelson, Jr., a Yorktown native who was a post-colonial governor of Virginia and signer of the Declaration of Independence. The college's main 85-acre campus is located in Hampton. Another campus, Historic Triangle, is located near Williamsburg in James City County. The college enrolls over 10,500 credit students.

Tidewater Community College (TCC) was founded in 1968 and serves the Southern Hampton Roads Region, including the cities of Portsmouth, Virginia Beach, Norfolk, Chesapeake and Suffolk. It is made up of four campuses. The first campus in Portsmouth was located at the former site of Frederick College, a four-year liberal arts college that closed its doors in 1968. Three other campuses are located in the cities of Chesapeake, Norfolk and Virginia Beach. This institution enrolls nearly 27,000 credit students, making it the second largest community college in the commonwealth. The college offers over 150 degree and certificate programs.

Virginia Highlands Community College (VHCC) was started in 1967 and serves the city of Bristol, Washington County, and the western part of Smyth County. Its 100-acre campus is located in Abingdon. This campus also hosts the Southwest Virginia Higher Education Center, which offers four-year and graduate degree programs in partnership with other higher education institutions. VHCC has an enrollment of over 2,600 credit students.

Virginia Western Community College (VWCC) was founded in 1966. It serves the cities of Roanoke and Salem and the counties of Roanoke, Craig, the southern portion of Botetourt County and the northern portion of Franklin County. The college is located on a 70-acre campus in the city of Roanoke. The college is the fourth largest community college in the state with an enrollment of 8,500 credit students.

Wytheville Community College (WCC) was founded in 1963 as a two-year branch of Virginia Polytechnic Institute. In 1967 it joined the Virginia Community College System as an independent community college. It serves the counties of Bland, Carroll, Grayson and Wythe, and the eastern portion of Smyth County. The college is located on a 141-acre campus in Wytheville. WCC has an enrollment of over 3,300 credit students.

Appendix A.2

Council on Virginia's Future Regions

Northern Region

Alexandria
Fairfax City
Falls Church
Manassas
Manassas Park
Fredericksburg
Arlington
Clarke
Fairfax
Fauquier
Loudoun
Prince William
Spotsylvania
Stafford
Warren

Eastern Region

Accomack
Essex
King George
Lancaster
Middlesex
Northampton
Northumberland
Richmond
Westmoreland

Hampton Roads Region

Chesapeake
Franklin
Hampton
Newport News
Norfolk
Poquoson
Portsmouth
Suffolk
Virginia Beach
Williamsburg
Gloucester
Isle of Wight
James City
Mathews
Surry
York

Valley Region

Buena Vista
Covington
Harrisonburg
Lexington
Staunton
Waynesboro
Winchester
Alleghany
Augusta
Bath
Frederick
Highland
Page
Rockbridge
Rockingham
Shenandoah

Central Region

Charlottesville
Colonial Heights
Hopewell
Petersburg
Richmond City
Albemarle
Amelia
Buckingham
Caroline
Charles City
Chesterfield
Culpeper
Cumberland
Dinwiddie
Fluvanna
Goochland
Greene
Hanover
Henrico
King & Queen
King William
Louisa
Madison
Nelson
New Kent

Central Region (continued)

Orange
Powhatan
Prince George
Rappahannock
Sussex

Southside Region

Emporia
Danville
Martinsville
Brunswick
Charlotte
Greensville
Halifax
Henry
Lunenburg
Mecklenburg
Nottoway
Patrick
Pittsylvania
Prince Edward
Southampton

West Central Region

Bedford
Lynchburg
Radford
Roanoke City
Salem
Amherst

West Central Region (continued)

Appomattox
Bedford
Botetourt
Campbell
Craig
Franklin
Giles
Montgomery
Pulaski
Roanoke

Southwest Region

Bristol
Galax
Norton
Bland
Buchanan
Carroll
Dickenson
Floyd
Grayson
Lee
Russell
Scott
Smyth
Tazewell
Washington
Wise
Wythe

APPENDIX A.3

Description of Input Data

Employment

The data on higher education employment were derived primarily from the IPEDS Employees by Assigned Position (EAP) Survey. This survey does not capture short-term temporary staff, staff whose services are contracted or undergraduate students who are employed. Because of large discrepancies between the IPEDS medical school employment reported by the University of Virginia and by Virginia Commonwealth University and IPEDS due to the large role of the UVA Health Services Foundation and the Medical College of Virginia, supplemental employment information on university hospital employment was obtained from the UVA Institutional Assessment and Studies Department and the VCU Center for Institutional Effectiveness. Employment was assigned to the educational services sector in REMI PI+.

Employee Compensation

Employee compensation data were obtained from Part C (“Expenses and Other Deductions”) of the IPEDS Finance survey. Supplemental information on medical school compensation was obtained from the UVA Health Services Foundation and the Virginia Commonwealth University Medical Center. Salaries and wages and employee fringe benefits assigned to auxiliary services were not included to avoid a double counting of expenditures. Expenditures on auxiliary services (e.g., bookstore, dining services) were largely reflected in student and visitor expenditures. Employment was assigned to the educational services sector in REMI PI+.

Outlays on Goods and Services

Outlays on goods and services data were obtained from Part C (“Expenses and Other Deductions”) of the IPEDS Finance survey. Supplemental information on medical school operations was obtained from the UVA Health Services Foundation and the Medical College of Virginia Foundation. The IPEDS expenditure was obtained by subtracting employee compensation and depreciation from total expense. Depreciation of capital assets was not included because of the use of capital expenditure data elsewhere in the study. Using both depreciation expense and capital expenditures would have caused double counting. In addition, expenses from auxiliary service and scholarship and fellowship expenditures were dropped in order to avoid double counting.

Outlays on goods and services expenditures were assigned to intermediate input demand industry categories using an expenditure vector obtained from a Virginia Tech impact study (Beddow et al. 2000). This expenditure pattern is more representative of the Virginia public higher education sector than the default REMI educational services sector expenditure vector. For university hospital operations expenditures obtained from the UVA Health Services Foundation and Virginia Commonwealth University Medical Center, the REMI PI+ hospitals sector expenditure vector was used.

Capital Expenditures

Capital expenditure data was obtained from Part A (“Plant, Property, and Equipment”) of the IPEDS Finance survey. Supplemental information on medical school capital and equipment expenditures was obtained from the UVA Health Services Foundation and Virginia Commonwealth University Medical Center. Construction expenditure from IPEDS was counted as additions to infrastructure and buildings. Additions to equipment and art and library collections were also entered into the model. Construction expenditures were entered as “firm sales” in the construction sector. Equipment purchases were entered in REMI PI+ as industry sales using an equipment translator policy variable. Art and library collections were entered as if they were an operational expenditure for the REMI PI+ industry labeled “Publishing industries, except Internet.”

Student Expenditures

Student expenditures data rely on IPEDS Institutional Characteristics (IC) data and student expenditure data used by a recent University of Virginia impact study (Knapp and Shobe 2007). The raw UVA student survey information was re-tabulated to make it appropriate for use in this study. A number of alternatives were considered before deciding to use the UVA student expenditure data (e.g., student expenditures reported in a 2001 Bureau of Labor Statistics *Monthly Labor Review* article, published student expenditure data from other Virginia college and university economic impact studies). The UVA data were selected because of: (a) the currency of the data, (b) the personal consumption category detail of the data, (c) the availability of data for both undergraduates and graduate/professional students, and (d) comparisons which showed that the student expenditure totals were similar to other studies.

Student expenditures were adjusted for regional cost of living differences using total student expenses for freshman students obtained from Part D (“Student Charges-Price of Attendance”) of the IPEDS Institutional Characteristics Survey. These expenses included “room and board,” “books and supplies” and “other expenses.” For institutions not reporting on-campus charges, off-campus (not with family) charges were used. These totals were multiplied by the consumer expenditure category pattern from the UVA survey for undergraduates to obtain undergraduate student spending by category. Student expenditure totals for undergraduates were multiplied by a factor of 1.3 (representing the factor by which UVA graduate student spending exceeded undergraduate spending on average) and multiplied by the consumer expenditure category pattern for UVA graduate students.

In order to obtain total student expenditures, institutional enrollment counts by residency for undergraduate and graduate/professional categories were obtained from the State Council of Higher Education for Virginia. The undergraduate headcounts, excluding in-state two-year college students, were multiplied by the per student consumer expenditure by consumption category estimates. In-state two-year college students were excluded from the calculation because the vast majority of students are part-time and education is a secondary rather than primary activity. In addition, to avoid double counting of university payroll expenditure effects, graduate students employed by universities as graduate assistants were excluded from the student expenditure calculations. Information on graduate assistant employment by institution was obtained from the IPEDS Employees by Assigned Position (EAP) Survey. The total student expenditures were entered into the model as consumer spending by the 79 REMI consumer expenditure categories.

Visitor Expenditures

Visitor expenditures are estimated using University of Virginia student survey data and data on traveler expenditures from Virginia Tourism Corporation’s *FY2007 Profile of Travel in Virginia* (which is based upon data collected monthly by Taylor Nelson Sofres Group). The student survey provided estimates of the number and length of stay of student visitors from the UVA student survey. This information was found to be comparable to the results of a student survey reported in a recent Longwood University impact study (Longwood University 2008). The UVA survey estimated 9.2 visits per student and an average length of stay of 2.4 days, which works out to 22 visitor-days per student. Similarly, the LU survey estimated 9.4 visits per student and an average length of stay of 2 days, which works out to 18.4 visitor-days per student. The UVA visitor-days per student estimates were multiplied by the number of out-of-state students and an average visitor expenditure of \$54 per visitor-day from the Virginia Tourism Corporation to obtain total visitor expenditures. The total expenditure was entered as a REMI PI+ tourism translator policy variable.

Student Enrollment

The model’s demographic module treats college students differently than other populations within the model. Since many college students will not remain in the state after graduation, they will not age in place like other

residents. Moreover, college students participate in the labor force to a much smaller degree. In order to account for these population and labor market differences, the number of out-of state students for 2007 are entered into the model. It is conjectured that this population would not be in Virginia without public higher education. Enrollment information was obtained from SCHEV enrollment reports.

Graduate Earnings and Productivity

In order to estimate the contribution of human capital additions to the Virginia economy, two REMI PI+ policy variables were adjusted: compensation by industry attributable to the greater earnings of graduates who enter the Virginia workforce and labor productivity entered into the model as an exogenous increase in production without employment, investment, and compensation policy variable.

In order to approximate the number of graduates likely to enter and be retained in the Virginia workforce, a number of assumptions were made. First, it was assumed that all out-of-state graduates leave Virginia. Such students account for approximately 20 percent of the total number of graduates. In-state graduates are assumed to experience an attrition rate of 3 percent each year due to out-migration. This rate of attrition is based on annual interstate migration rates for U.S. degree earners computed from the American Community Survey.¹ In the 31st year of employment they retire from the workforce.² Therefore, aggregate estimates of earnings and productivity added to the Virginia economy decrease each year in real dollars and cease in the year 2038.

These assumptions produce bachelor’s degree graduate residency retention rates comparable to nationwide longitudinal studies shown in **Table A.1**. The estimates use estimates of the percentage of graduates originating from in-state and out-of-state and retention rates reported in those studies. Since migration rates tend to stabilize around the 10th year, this method may slightly underestimate attrition due to non-migration factors in earlier years while overestimating attrition in later years. Approximately 53 percent of the graduate earnings and productivity effect is retained by year 15.

Table A.1 Comparison of Residency Retention Rate, Bachelor’s Degree Graduates

| Year | Study Rate | Rate (Percent) | | |
|------|------------|---------------------|-------------------------|----------------------------|
| | | NSLY79 ³ | B&B: 93/97 ⁴ | NELS: 88/2000 ⁵ |
| 1 | 80.7 | 85 | 74.0 | -- |
| 4 | 73.7 | -- | 68.5 | 61.9 |
| 5 | 71.4 | 70 | -- | -- |
| 10 | 61.4 | 61 | -- | -- |

Graduate earnings gains were assigned to industries used in the REMI PI+ model in a series of steps. First, the graduates by degree type according to the Classification of Instructional Program (CIP) were assigned to Standard Occupational Categories (SOC) using a degree-occupational crosswalk (2000 Standard Occupational Classification Crosswalk to 2000 Classification of Instructional Programs) obtained from the National Crosswalk Service Center.⁶ Some adjustments were made to the crosswalk in order to assign a handful of unassigned “orphan”

1 U.S. Census Bureau (2008). 2005-2007 American Community Survey. <http://www.census.gov> (accessed July 14, 2009).
 2 Thirty years is a conservative estimate of graduate work life. Ciecka, Dunley, and Goldman (2000) estimate that the average male 25 year-old college graduate works on average 37 years. The average female 25 year-old college graduate works 32 years.
 3 Based on Kodrzycki (2001) which used Bureau of Labor Statistics, National Longitudinal Survey of Youth (NSLY79).
 4 Based on Perry (2001), which used U.S. Department of Education, National Center for Education Statistics, 1993 Baccalaureate and Beyond Longitudinal Study (B&B: 93/97).
 5 Based on Adelman (2004), which used U.S. Department of Education, National Center for Education Statistics, National Education Longitudinal Study of 1988 (NELS: 88/2000).
 6 National Crosswalk Service Center. 2002. 2000 Standard Occupational Classification Crosswalk to 2000 Classification of Instructional Programs. http://www.xwalkcenter.org/index.php?option=com_content&task=view&id=98&Itemid=102 (accessed June 3, 2009).

degrees to occupational categories. In addition, liberal arts and general studies graduates from associate and bachelor degree programs were assigned away from the occupational category of “Postsecondary Teaching” to other categories based on the educational requirements of the occupations and the national employment distribution for the occupations. Next, the occupational totals were assigned to industries using occupational-industry employment weights from the 2006 National Industry-Occupation Employment Matrix.⁷ Lastly, the graduates by educational level were multiplied by the corresponding mean earnings differentials observed between educational

Table A.2 Mean Earnings by Educational Attainment, Population 18 and Older

| Education | Mean Earnings, 2007 |
|----------------------|---------------------|
| High school graduate | \$31,286 |
| Some college | \$33,009 |
| Associate degree | \$39,746 |
| Bachelor’s degree | \$57,181 |
| Master’s degree | \$70,186 |
| Professional degree | \$120,978 |
| Doctorate | \$95,565 |

Source: U.S. Census Bureau

levels from the Current Population Survey (CPS) 2008 Annual Social and Economic Supplement to approximate the earnings increments that would occur as a result of obtaining the degree (see **Table A.2**).⁸ For associate and bachelor’s degree recipients, the differential was computed as the difference between the degree and a high school degree (\$31,286). For master’s, professional, and doctorate degrees, the differential was computed as the difference between the degree and a bachelor’s degree (\$57,181).⁹

To compute the productivity improvements per graduate, econometric estimates of the effect of workforce educational attainment on productivity in manufacturing and non-manufacturing industries from a study by Black and Lynch (1996) were used. The study relied on firm-level data from the U.S. Census Bureau’s *Annual Survey of Manufacturers*. The study suggests that a 1 percent increase in firm education stocks would increase productivity .85 percent in manufacturing and 1.27 percent in non-manufacturing industries. In order to convert the econometric estimates into productivity per graduate, the existing stock of educational attainment in the Virginia labor force was estimated. The percentage addition to educational attainment resulting from the flow of new in-state graduates was then calculated. Using estimates of population by age and educational attainment and of labor force participation by age from the 2005-2007 American Community Survey 3-year estimates, it was computed that the Virginia labor force embodies 53,816,012 years of education. One year of additional education as a proportion of this labor force human capital stock multiplied by the production gain from a 1 percent increase in years of education multiplied by Virginia industry output (measured by GDP) provides an estimate of sectoral productivity increase for an additional year of education: \$537 for manufacturing and \$8,262 for non-manufacturing (see **Table A.3**).

Productivity improvements resulting from Virginia public higher education graduates were assigned to industries used in the REMI PI+ in two steps. First, the two computed industry productivities per year of education were

7. National Crosswalk Service Center. (2008). National Industry-Occupation Employment Matrix. <http://www.xwalkcenter.org/> (accessed June 3, 2009).

8. U.S. Census Bureau. 2008. Annual Social and Economic Supplement. Current Population Survey. <http://www.census.gov/hhes/www/macro/032008/perinc/toc.htm> (Accessed July 8, 2009)

9. While it is sometimes argued that earnings and productivity differences should be adjusted by a small ability bias (Resek et al. 2000; Beck et al 1995), some researchers have been shown that there are offsetting biases due to comparative advantage and measurement error (McMahon 2009). Therefore, no adjustments were made in the differentials computed from the CPS used here.

assigned to the appropriate industries: the manufacturing productivity to North American Industrial Classification System manufacturing industries and the non-manufacturing productivity figure to all others. Next, the productivity per year of additional higher education figure was multiplied by 2 for associate and master's degrees, and 4 for bachelor's, doctorate and professional degrees (the educational years of achievement increments assumed for completing these programs). Next, the number of graduates by educational level assigned to each industry in the manner described above was multiplied by the degree-industry productivity increments. Lastly, aggregate productivity estimates were decreased by 3 percent each year to reflect attrition in the resident graduate workforce.

Table A.3 Estimated Productivity Impact of Virginia Higher Education

| | One Year as Ratio to Total Virginia Human Capital Stock | Productivity Gain from 1% Increase in Years of Education | Gross Domestic Product (\$ Billions) | Productivity per Year of Higher Education |
|-------------------|---|--|---|--|
| Manufacturing | 1/53,816,012 | 0.85 | 34.019 | \$537 |
| Non-manufacturing | 1/53,816,012 | 1.27 | 350.113 | \$8,262 |

APPENDIX A.4

Description of Degree Initiative Analysis Input Data

This simulation considers the effect of increasing degree production from a baseline of approximately 57,600 degrees in 2010 based on SCHEV's 2009 demand projections to a total of 70,450 degrees by the year 2020.¹ Only associate, bachelor's, master's, doctorate and professional degrees are counted. Certificates are not included. It is assumed that the total number of associate and bachelor level degrees will increase by an increment of 1,005 each year and graduate/professional degrees by 280 each year for a total of 1,285. It is also assumed that the graduate to enrollment ratio remains the same (0.14635) throughout the period.

The model impacts stem from three expenditure sources. The first source is tuition payments made by out-of-state students. The second source is the expenditures of out-of-state students and visitors on other goods and services. It is assumed that the in-state enrollment percentage remains the same as it was in 2006-07 based on State Council of Higher Education data (94.5 percent for two-year schools, 80.7 percent for undergraduates at four-year schools, 71.9 percent for graduate students, and 59.7 percent for first professional students). The third source is grants and gifts, primarily from the federal government. The simulation assumes that out-of-state revenues per student remains the same as the level of 2006-07 throughout the period. Therefore, increased student enrollments are associated with more out-of-state contributions.

In modeling the labor market/human capital effects, the analysis assumes that the program degree production patterns by degree level are maintained from a 2006-07 baseline. The degree to industry crosswalk is conducted in the same manner as described in Appendix A.3. Also, the same method of determining earnings and productivity additions and attrition is used. Because there are ten different graduating cohorts (2011-2020), they will "retire" from the workforce at different times, with the first cohort retiring in 2041 and the last in 2050. The simulation is conducted out to the year 2050, which is the last year available in the REMI PI+ model. The data underlying the simulation results are reported in **Table A.4**.

1. State Council on Higher Education in Virginia (2009)

Table A.4 Data Supporting Degree Initiative in 2007 Dollars

| Year | Out-of-State | | | Earnings | Productivity |
|------|-----------------|----------------------|-----------------------|---------------|---------------|
| | Tuition Revenue | Grant & Gift Revenue | Visitors Expenditures | | |
| 2011 | 14,403,250 | 22,844,740 | 1,534,516 | | |
| 2012 | 28,784,117 | 45,689,480 | 3,066,647 | 21,204,248 | 25,650,282 |
| 2013 | 43,187,367 | 68,534,220 | 4,601,163 | 62,995,144 | 76,203,751 |
| 2014 | 57,579,425 | 91,378,960 | 6,134,486 | 124,773,079 | 150,935,072 |
| 2015 | 71,971,483 | 114,223,699 | 7,667,810 | 205,955,904 | 249,140,033 |
| 2016 | 86,363,542 | 137,068,439 | 9,201,133 | 305,978,428 | 370,134,939 |
| 2017 | 100,755,600 | 159,913,179 | 10,734,457 | 424,291,924 | 513,256,005 |
| 2018 | 115,158,850 | 182,757,919 | 12,268,973 | 560,363,643 | 677,858,779 |
| 2019 | 129,550,908 | 205,602,659 | 13,802,296 | 713,676,355 | 863,317,577 |
| 2020 | 143,942,967 | 228,447,399 | 15,335,620 | 883,727,898 | 1,069,024,946 |
| 2021 | | | | 1,070,030,730 | 1,294,391,121 |
| 2022 | | | | 1,038,864,786 | 1,256,690,408 |
| 2023 | | | | 1,008,606,589 | 1,220,087,775 |
| 2024 | | | | 979,229,698 | 1,184,551,238 |
| 2025 | | | | 950,708,444 | 1,150,049,746 |
| 2026 | | | | 923,017,907 | 1,116,553,151 |
| 2027 | | | | 896,133,891 | 1,084,032,185 |
| 2028 | | | | 870,032,903 | 1,052,458,433 |
| 2029 | | | | 844,692,139 | 1,021,804,303 |
| 2030 | | | | 820,089,456 | 992,043,013 |
| 2031 | | | | 796,203,355 | 963,148,556 |
| 2032 | | | | 773,012,966 | 935,095,686 |
| 2033 | | | | 750,498,025 | 907,859,889 |
| 2034 | | | | 728,638,859 | 881,417,368 |
| 2035 | | | | 707,416,368 | 855,745,018 |
| 2036 | | | | 686,812,008 | 830,820,405 |
| 2037 | | | | 666,807,775 | 806,621,753 |
| 2038 | | | | 647,386,189 | 783,127,915 |
| 2039 | | | | 628,530,281 | 760,318,364 |
| 2040 | | | | 610,223,574 | 738,173,169 |
| 2041 | | | | 592,450,071 | 716,672,980 |
| 2042 | | | | 566,458,375 | 685,231,433 |
| 2043 | | | | 532,487,848 | 644,138,083 |
| 2044 | | | | 490,770,885 | 593,674,049 |
| 2045 | | | | 441,533,110 | 534,112,265 |
| 2046 | | | | 384,993,575 | 465,717,714 |
| 2047 | | | | 321,364,953 | 388,747,659 |
| 2048 | | | | 250,853,723 | 303,451,874 |
| 2049 | | | | 173,660,348 | 210,072,858 |
| 2050 | | | | 89,979,455 | 108,846,040 |

GLOSSARY OF TERMS

Discount Rate. The rate of interest used to convert a stream of future cash flows to present values in order to represent them in current dollars. For this study the value of the discount rate is assumed to be three percent.

Economic Footprint. The total economic activity associated with a project or investment. An economic footprint does not consider whether expenditures used to generate the economic activity might have alternatively been used elsewhere in the economy to generate similar impacts. For example, some students currently attending public higher education institutions would choose to attend private for-profit or non-profit colleges in the state if public higher education were not available. A state economic footprint analysis would still count the expenditures of these students in computing the economic effect.

Economic Impact. The net additional economic activity that can be attributed to a project or investment. Economic impact subtracts economic activity that would have occurred anyway because expenditures and investment might have been redirected from elsewhere in the economy. For example, some students currently attending public higher education institutions would choose to attend in-state private for-profit or non-profit colleges if public higher education were not available. A state economic impact analysis would not count such internally redirected expenditures in computing the economic impact.

Export Expenditures. That portion of total expenditures for public higher education derived from out-of-state sources, such as out-of-state students, visitors, and foundations and the federal government.

GDP. Gross Domestic Product is the value of goods and services produced in the economy for final demand.

Human Capital. The stock of knowledge and skills embodied in labor as a result of training and education that improves labor productivity.

Industrial Output. The total value of goods and services produced in the economy for intermediate use (i.e., inputs to produce other inputs or goods for final demand) and final demand. This measure of output is much larger than gross domestic product.

IPEDS. The Integrated Postsecondary Educational data System is post-secondary data collection program of the federal government. Information is collected on institutional characteristics, enrollment, graduation, employment, financial characteristics, and financial aid for each postsecondary institution that participates in federal student financial aid programs.

Present Value. The amount that a future stream of cash flows is worth today given a specified discount rate.

REMI PI+. Regional Economic Models Incorporated, Policy Insight Plus is PC-based regional economic modeling software incorporating modeling concepts such as input-output, econometric, and computable general equilibrium to generate realistic simulations of the economic impact of different public policy actions.

State Revenue. State revenues include revenues generated from sales taxes, excise taxes, license taxes, individual and corporate income taxes, liquor store revenue and intergovernmental revenue from the federal government.

Visitor Expenditures. The expenditures of visitors to students of public higher education institutions. They may include parents, siblings, friends or others.

REFERENCES

- Adams, James D., Eric P. Chiang, and Katara Starkey. 2001. Industry-university cooperative research centers. *The Journal of Technology Transfer* 26, 1-2: 73-86.
- Adelman, Clifford. 2004. *Principal indicators of student academic histories in postsecondary education, 1972-2000*. Washington, DC: U.S. Department of Education.
- Audretsch, David B. and Paula E. Stephan. 1996. Company-scientist locational links: the case of biotechnology. *American Economic Review* 86, 3: 641-652.
- Bania, Neil, Randall W. Eberts, and Michael S. Fogarty. 1993. Universities and the startup of new companies: can we generalize from Route 128 and Silicon Valley? *The Review of Economics and Statistics* 75, 4: 761-766.
- Bartik, Timothy and George Erickcek. 2007. Higher education, the health care industry, and metropolitan regional economic development: what can “eds & meds” do for the economic fortunes of a metro area’s residents? Staff Paper No. 08-140, Kalamazoo, MI: W. E. Upjohn Institute for Employment Research. <http://www.upjohninst.org/publications/wp/08140wp.html> (accessed June 8, 2009).
- Bartik, Timothy. 2009. What proportion of children stay in the same location as adults and how does this vary across location and groups? Staff Working Paper No. 09-145, Kalamazoo, MI: W. E. Upjohn Institute for Employment Research. <http://www.upjohninst.org/publications/wp/09145wp.html> (accessed June 8, 2009).
- Bates, Timothy. 1990. Entrepreneur human capital inputs and small business longevity. *The Review of Economics and Statistics* 72, 4: 551-559.
- Beck, Roger, Donald Elliott, John Meisel, and Michael Wagner. 1995. Economic impact studies of regional public colleges and universities. *Growth and Change* 26, 2: 245-260.
- Beddow, Jason, Jeff Alwang, Gautam Hazarika, Brad Mills, and Joydeep Ghosh. 2000. *The economic impact of Virginia Tech on the local economy*.
- Berger, Mark C. and Dan A. Black. 1993. *The long run economic impact of Kentucky public institutions of higher education*. Lexington, KY: Center for Business and Economic Research, University of Kentucky.
- Black, Sandra E. and Lisa M. Lynch. 1996. Human-capital investments and productivity. *AEA Papers and Proceedings* 86, 2: 263-267.
- Blackwell, Melanie, Steven Cobb, and David Weinberg. 2002. The economic impact of educational institutions: issues and methodology. *Economic Development Quarterly* 16, 1: 88-95.
- Blair, John P. and Robert Premus 1987. Major factors in industrial location: a review. *Economic Development Quarterly* 1, 1: 72-85.
- Bluestone, Barry. 1993. *UMASS/Boston: an economic impact analysis*. Boston: John W. McCormack Institute of Public Affairs, The University of Massachusetts.

Bound, John, Jeffrey Groen, Gabor Kezdi, and Sarah Turner. 2004. Trade in university training: cross-sectional variation in the production and stock of college-educated labor. *Journal of Econometrics* 121, 1-2: 143-173.

Brod, Andrew. 2004. *The economic impact of Norfolk State University and RISE*. Greensboro, NC: Office of Business and Economic Research, University of North Carolina at Greensboro.

Brown, Kenneth H. and Michael T. Heaney. 1997. A note on measuring the economic impact of institutions of higher education. *Research in Higher Education* 38, 2: 229-240.

Brubacher, John Seiler and Willis Rudy. 1997. *Higher education in transition: a history of American colleges and universities*. 4th Edition. New Brunswick: Transaction Publishers.

Caffrey, John and Hebert H. Isaacs. 1971. *Estimating the impact of a college or university on the local economy*. Washington, DC: American Council on Education.

Campbell, Stephen, Stephanie Shipp, Tim Mulcahy, and Ted W. Allen. 2009. Informing public policy on science and innovation: the Advanced Technology Program's experience. *The Journal of Technology Transfer* 34, 3: 304-319.

Chapman, David W. 1981. A model of student college choice. *The Journal of Higher Education* 52, 5: 490-505.

Chrisman, James J. 1985. The impact of SBDC consulting activities. *Journal of Small Business Management* 23, 3: 1-11.

Ciecka, James, Thomas Dunley, and Jerry Goldman. 2000. A Markov process model of work-life expectancies base on labor activity in 1997-98. *Journal of Legal Economics* 9, 3: 33-68.

Dobbs, Matthew and R.T. Hamilton. 2007. Small business growth: recent evidence and new directions. *International Journal of Entrepreneurial Behaviour & Research* 13, 5: 296-322.

Douglass, John A. 2006. *The waning of America's higher education advantage: international competitors are no longer number two and have big plans in the global economy*. Research and Occasional Paper Series, Center for Studies in Higher Education, University of California, Berkeley. <http://repositories.cdlib.org/cgi/viewcontent.cgi?article=1071&context=cshe> (Accessed September 11, 2009).

Drucker, Joshua and Harvey Goldstein. 2007. Assessing the regional economic development impacts of universities: a review of current approaches. *International Regional Science Review* 30, 1: 20-46.

Feldman, Maryann P. 1994. The university and economic development: the case of Johns Hopkins University and Baltimore. *Economic Development Quarterly* 8, 1: 67-76.

Feller, Irwin, Catherine P. Ailes, and J. David Roessner. 2002. Impacts of research universities on technological innovation in industry: evidence from engineering research centers. *Research Policy* 31, 3: 457-474.

Felsenstein, Daniel. 1996. The university in the metropolitan arena: impacts and public policy implications. *Urban Studies* 33, 9: 1565-1580.

Florida, Richard. 2002. *The rise of the creative class*. New York: Basic Books.

- Fowler, Lisa and Stephen S. Fuller. 2005. *Economic impact of George Mason University on the Northern Virginia economy*. George Mason University School of Public Policy: Center for Regional Analysis.
- Frenette, Marc. 2008. Do universities benefit local youth? Evidence from the creation of new universities. *Economics of Education Review* 28, 3: 318-328.
- Giesecke, James A. and John R. Madden. 2006. CGE evaluation of a university's effects on a regional economy: an integrated assessment of expenditure and knowledge impacts. *Review of Urban and Regional Development Studies* 18, 3: 229-251.
- Goldin, Claudia and Lawrence F. Katz. 1999. The shaping of higher education: the formative years in the United States, 1890 to 1940. *Journal of Economic Perspectives* 13, 1: 37-62.
- Goldstein, Harvey A. and Catherine S. Renault. 2004. Contributions of universities to regional economic development: a quasi-experimental approach. *Regional Studies* 38, 7: 733-746.
- Gottlieb, Paul D. and George Joseph. 2006. College-to-work migration of technology graduates and holders of doctorates within the United States. *Journal of Regional Science* 46, 4: 627-659.
- Graves, Philip E. 1980. Migration and climate. *Journal of Regional Science* 20, 2: 227-237.
- Haug, Peter and Philip Ness. 1993. Industrial location decisions of biotechnology organizations. *Economic Development Quarterly* 7, 4: 390-402.
- Harrington, Julie, Tim Lynch, Necati Aydin, and Deokro Lee. 2003. The economic impact of academic centers and institutes on state-level GRP. *The Empirical Economics Letters* 2, 6: 229-245.
- Harrington, Julie. 2006. *Office of IP development and commercialization: final report*. Florida State University, Center for Economic Forecasting and Analysis.
- Jaffe, Adam B. 1989. Real effects of academic research. *American Economic Review* 79, 5: 757-970.
- Knapp, John L. and William M. Shobe. 2007. *The economic impact of the University of Virginia*. Charlottesville, VA: Weldon Cooper Center for Public Service, University of Virginia.
- Kodrzycki, Yolanda. 2001. Migration of recent college graduates: evidence from the national longitudinal survey of youth. *New England Economic Review* (January/February): 13-34.
- Lester, Richard K. 2005. *Universities, innovation, and the competitiveness of local economies: summary report from the local innovation project - phase I*. Working paper MIT-IPC-05-010. Cambridge, MA: Industrial Performance Center, Massachusetts Institute of Technology.
- Link, Albert N. and Kevin R. Link. 2003. On the growth of U.S. science parks. *Journal of Technology Transfer* 28, 81-85.
- Longwood University. 2008. *Longwood University economic impact study*.

- Luger, Michael I. and Harvey A. Goldstein. 1991. *Technology in the garden: research parks and regional economic development*. Chapel Hill, NC: University of North Carolina Press.
- Luger, Michael, Jun Koo, Jonathan Perry, and Stephen Billings. 2001. *The economic impact of the UNC system on the State of North Carolina*. Chapel Hill, NC: Office of Economic Development, Kenan Institute, University of North Carolina at Chapel Hill.
- Lynch, Tim and Necati Aydin. 2004. Literature review of the economic and social impact of higher education research funding. Tallahassee, FL: Leadership Board for Applied Research and Public Service, Florida State University. http://www.cefa.fsu.edu/sus_2004.pdf (accessed June 19, 2009).
- Mayer, Heike. 2007. What is the role of the University in creating a high-technology region? *Journal of Urban Technology* 14, 3: 33-58.
- McMahon, Walter W. 2009. *The private and social benefits of higher education: higher learning, greater good*. Baltimore, MD: Johns Hopkins University Press.
- McGranahan, David A. 1999. *Natural amenities drive rural population change*. Economic Research Service. Agricultural Economic Report No. 781. <http://www.ers.usda.gov/Publications/AER781/> (accessed August 5, 2009).
- McMillen, Stan. 2005. The economic impact of research at the University of Connecticut and the University Health Center. Storrs, CT: Connecticut Center for Economic Analysis, University of Connecticut.
- Moretti, Enrico. 2004a. Human capital externalities in cities. *Handbook of Regional and Urban Economics* in J.V. Henderson and J.F. Thisse (ed.), volume 4. Amsterdam: Elsevier, pp. 2243-2291.
- Moretti, Enrico. 2004b. Estimating the social return to higher education: evidence from longitudinal and repeated cross-sectional data. *Journal of Econometrics* 121, 1-2: 175-212.
- National Association of State Universities and Land-Grant Colleges (NASULGC). 2001. *Shaping the future: the economic impact of public universities*. Washington, DC: Office of Public Affairs, National Association of State Universities and Land-Grant Colleges.
- National Crosswalk Service Center. 2002. 2000 Standard Occupational Classification Crosswalk to 2000 Classification of Instructional Programs. <http://www.xwalkcenter.org/> (accessed June 3, 2009).
- National Crosswalk Service Center. 2008. National Industry-Occupation Employment Matrix. <http://www.xwalk-center.org/> (accessed June 3, 2009).
- National Science Foundation, Division of Science Resources Statistics. 2008. *Academic research and development expenditures: fiscal year 2007*. Detailed Statistical Tables NSF 09-303. Arlington, VA. Available at <http://www.nsf.gov/statistics/nsf09303/>.
- Perry, Kristin Keough. 2001. Where college students live after they graduate. Educational Resource Information Center. ERIC #: ED453739.

- Pressman, Lori, Sonia K. Guterman, Irene Abrams, David E. Geist, and Lita L. Nelsen. 1995. Pre-production investment and jobs induced by MIT exclusive patent licenses: a preliminary model to measure the economic impact of university licensing. *Journal of the Association of University Technology Managers* 7: 28-48.
- Resek, Robert W., David F. Merriman, Susan R. Hartter, Diane M. McCarthy, and Paul F. Byrne. 2000. *Illinois higher education: building the economy, shaping society*. Urbana, IL: Institute of Government and Public Affairs, University of Illinois.
- Rey, Sergio J. 2000. Integrated regional econometric+input-output modeling: issues and opportunities. *Papers in Regional Science* 79, 3: 271-292.
- Romer, Paul M. 1990. Endogenous technological change. *The Journal of Political Economy* 98, 5: S71-S102.
- Ruppert, Sandra S. 2003. *Closing the college participation gap: a national summary*. Denver: Educational Commission of the States. <http://www.ecs.org/clearinghouse/47/84/4784.pdf> (Accessed September 11, 2009).
- Shapira, Philip and Terance Rephann. 1996. New technology adoption in West Virginia: implications for manufacturing modernization policies. *Environment and Planning C: Government and Policy* 14, 4:431-450.
- Shapiro, Jesse M. 2006. Smart cities: quality of life, productivity, and the growth effects of human capital. *The Review of Economics and Statistics* 88, 2: 324-335.
- Siegfried, John J., Allen R. Sanderson, and Peter McHenry. 2007. The economic impact of colleges and universities. *Economics of Education Review* 26, 5: 46-558.
- Smilor, Raymond, Niall O'Donnell, Gregory Stein and Robert S. Welborn, III. 2007. The research university and the development of high-technology centers in the United States. *Economic Development Quarterly* 21, 3: 203-222.
- State Council of Higher Education for Virginia (SCHEV). 2005. *Revised enrollment demand and service projections through 2012: rising to the challenge*. http://www.schev.edu/Reportstats/EnrollmentProjections_2005.pdf
- State Council of Higher Education for Virginia (SCHEV). 2009. *Summary of estimates of degree awards 2008-09 through 2015-16*. <http://research.schev.edu/enrollment/projections/2009/> (Accessed July 24, 2009)
- Storey, D. J. 1994. *Understanding the small business sector*. London: Thomson Learning.
- Tornatzky, Louis G., Denis O. Gray, Stephanie A. Tarant, and Cathy Zimmer. 2002. *Who will stay and who will leave? Individual, institutional and state-level predictors of state retention of recent science and engineering graduates*. Durham, NC: Southern Growth Policies Board.
- Trajtenberg, Manuel. 1990. A penny for your quotes: patent citations and the value of innovations. *The RAND Journal of Economics* 21, 1: 172-187.
- Treyz, George I. 1993. *Regional economic modeling: A systematic approach to economic forecasting and policy analysis*. Nowell, MA: Kluwer Academic Publishers.

- Trostel, Philip A. 2007a. The impact of new college graduates on intrastate labor markets. Wisconsin Center for the Advancement of Postsecondary Education Working Paper Series, WP011 <http://www.wiscape.wisc.edu/publications/WP011> (accessed July 3, 2009).
- Trostel, Philip A. 2007b. The fiscal impacts of college attainment. Wisconsin Center for the Advancement of Postsecondary Education Working Paper Series #WP012. <http://www.wiscape.wisc.edu/publications/WP012> (accessed July 3, 2009).
- Tripp Umbach and Associates, Inc. 2004. *The Pennsylvania State University economic impact statement 2003*. Tripp Umbach and Associates, Inc.
- U.S. Census Bureau. 2008. Annual Social and Economic Supplement. Current Population Survey. <http://www.census.gov/hhes/www/macro/032008/perinc/toc.htm> (accessed July 14, 2009).
- U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS): Institutional Characteristics (IC), 2006 [Computer file]. Washington, DC. <http://nces.ed.gov/ipeds/datacenter/login.aspx> (accessed May 7, 2009)
- U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS): Finance (F), 2007 [Computer file]. Washington, DC. <http://nces.ed.gov/ipeds/datacenter/login.aspx> (accessed May 7, 2009)
- U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS): Employees by Assigned Position (EAP), 2006 [Computer file]. Washington, DC. <http://nces.ed.gov/ipeds/datacenter/login.aspx> (accessed May 7, 2009)
- U.S. Dept. of Education, National Center for Education Statistics. Integrated Postsecondary Education Data System (IPEDS): Completions (C), 2006 [Computer file]. Washington, DC. <http://nces.ed.gov/ipeds/datacenter/login.aspx> (accessed May 7, 2009)
- University of West Florida. 2009. *The economic impact of UWF Emerald Coast on the regional economy*. Haas Center for Business Research and Economic Development, University of West Florida.
- Varga, Attila. 1998. *University research and regional innovation: a spatial econometric analysis of academic technology transfers*. Boston: Kluwer Academic Publishers.
- Virginia Tourism Corporation. 2008. *FY2007 Profile of travel in Virginia*. <http://www.vatc.org/research/visitation.asp> (accessed June 26, 2009).
- Washington Research Council. 2004. *Education initiative 884: short-term pain for long-term gain*. Washington Research Council Special Report.
- Webber, Douglas A. and Ronald G. Ehrenberg. 2009. Do expenditures other than instructional expenditures affect graduation and persistence rates in American higher education? Working paper 15216. Cambridge, MA: National Bureau of Economic Research. <http://www.nber.org/papers/w15216> (accessed August 14, 2009).
- Wojan, Timothy R., Dayton M. Lambert, and David A. McGranahan. 2007. Emoting with their feet: bohemian attraction to creative milieu. *Journal of Economic Geography* 7, 711-736.